APPENDIX - Strategic Risk Register (updated November 2025)

This register records the 'higher level' or strategic risks facing the Authority and identifies who is responsible for managing them. Full details of how each risk is managed are set out in the Operational Risk Register.

Number	Risk Category	Risk Subcategory	Risk Description	Risk assessment (click to access explanation tab)	Risk owner	Entry on Operational Risk Register	Risk Movement
1	Political, strategic and commercial	Reputation damage	Damage that undermines relationships with key partners, sponsors or the workforce, to the extent that the Authority's objectives become undeliverable.	Manageable	Members / CEO/SMT	**1**	↔
2	Political, strategic and commercial	Partnerships	Failure to achieve objectives in an efficient / effective / economic manner or to identify joint liabilities.	Manageable	Members / CEO/SMT	**2**	↓
3	Economic and financial	Failure of Defra Grant	Further significant cut (>5%) in Defra core grant, necessitating additional operational cut-backs.	Material	CEO/ SMT	**4**	↓
4	Economic and financial	Funding and budgeting risks	Failure (i.e. absence or shortfall) of External 'Grant' Funding; Ineffective partnership with YDMT and FLD; Bad Debts; Shortfalls in earned income.	Material	CEO/ SMT	**4**	↓
5	Organisational, management and human factors	Inadequate staffing resources	Inability to deliver corporate objectives, grant funded projects or to maintain services (including statutory services) at agreed / accepted levels.	Manageable	CEO/ SMT	**14**	↓
6	Organisational, management and human factors	Health, safety and wellbeing	Risk to staff, Members, volunteers and the public where proper procedures are not followed.	Manageable	CEO/ SMT/ Section Heads	**16**	↓
7	Legal and regulatory	Public liability	Professional advice (e.g. planning, agricultural-related) given proves to be inadequate, leaving the Authority with significant exposure. Also, public liability in relation to works undertaken by the Authority that provides services or recreational opportunities.	Manageable	MO/ DCS	**11**	↔
8	Technical, operational and infrastructure	Business Continuity	Arising through either failure of communication network, systematic failure of the IT environment, failure of the maintenance capacity of either, or malicious cyber attack leads to inability of Authority to operate.	Material	SMT/HoF/ IT Manager	**25**	↑