Medium Term Financial Strategy 2025/26-2027/28

	2024/25 BUDGET NET £000's	2025/26 BUDGET NET £000's	2026/27 BUDGET NET £000's	2027/28 BUDGET NET £000's
PROGRAMME BIDS				
Staff Cost	771.7	807.4	830.1	849.6
Programme Cost	60.2	58.5	58.7	59.0
Income	(321.5)	(337.0)	(337.0)	(337.0)
Development Management Total	**510.4**	**528.9**	**551.8**	**571.6**
Staff Cost	690.4	717.2	639.6	463.7
Staff income	(349.5)	(342.0)	(254.1)	(63.0)
Programme Cost	2,561.1	1,568.1	13.0	13.0
Income	(2,503.1)	(1,565.1)	(10.0)	(10.0)
Farm Conservation Total	**399.0**	**378.2**	**388.5**	**403.7**
Staff Cost	202.7	227.1	186.1	190.9
Staff income	(51.4)	(81.1)	(17.1)	(17.4)
Programme Cost	126.3	133.2	135.5	138.0
Income	(74.0)	(81.2)	(83.6)	(86.0)
Biodiversity Total	**203.7**	**197.9**	**221.0**	**225.5**
Staff Cost	718.5	719.8	686.1	704.0
Staff Income	(304.9)	(255.0)	(143.7)	(146.9)
Programme Cost	1,036.5	747.9	682.5	681.7
Income	(467.8)	(507.6)	(478.1)	(478.1)
Rights of Way Total	**982.2**	**705.0**	**746.7**	**760.6**
Staff Cost	147.5	169.1	136.6	139.4
Programme Cost	81.0	66.0	26.0	26.0
Income	(15.0)	0.0	0.0	0.0
Development Planning Total	**213.5**	**235.1**	**162.6**	**165.4**
Staff Cost	108.5	162.0	166.5	170.8
Staff Income	0.0	(47.8)	(50.0)	(52.0)
Programme Cost	141.3	26.6	15.0	28.0
Income	(120.3)	(6.6)	0.0	0.0
Recreation & Health Total	**129.5**	**134.2**	**131.5**	**146.8**
Staff Cost	305.0	319.9	233.5	239.5
Staff Income	(144.7)	(112.7)	(21.2)	(21.7)
Programme Cost	64.4	101.6	37.0	37.0
Income	(35.1)	(54.6)	0.0	0.0
Education & Outreach Total	**189.6**	**254.2**	**249.2**	**254.9**
Staff Cost	291.2	207.2	167.5	173.7
Staff income	(149.3)	(55.7)	0.0	0.0
Programme Cost	676.9	694.4	52.3	52.3
Income	(629.8)	(667.6)	(5.5)	(5.5)
Trees & Woodlands Total	**189.0**	**178.3**	**214.2**	**220.5**
Staff Cost	100.2	109.6	112.7	115.0
Programme Cost	120.3	118.4	123.7	124.8
Income	(89.7)	(89.7)	(89.7)	(89.7)
Dales Countryside Museum Total	**130.9**	**138.4**	**146.8**	**150.1**
Staff Cost	144.5	155.3	191.8	143.8
Staff income	(20.5)	(20.0)	(51.4)	0.0
Programme Cost	64.5	16.5	36.5	46.5
Income	(38.0)	(20.0)	(20.0)	(20.0)
Historic Environment Total	**150.5**	**131.8**	**156.9**	**170.3**
Staff Cost	0.0	0.0	0.0	0.0
Programme Cost	23.7	3.7	3.7	3.7
Income	0.0	0.0	0.0	0.0

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	2024/25 BUDGET NET £000's	2025/26 BUDGET NET £000's	2026/27 BUDGET NET £000's	2027/28 BUDGET NET £000's
Landscape Features Total	**23.7**	**3.7**	**3.7**	**3.7**
Staff Cost	213.8	228.2	233.8	239.6
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	126.6	219.5	142.4	170.8
Income	(6.0)	(13.3)	0.0	0.0
Volunteers and Apprentices Total	**334.5**	**434.3**	**376.2**	**410.4**
Staff Cost	124.9	131.4	134.1	136.8
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	20.0	15.0	20.0	20.0
Income	0.0	0.0	0.0	0.0
Tourism Total	**144.9**	**146.4**	**154.1**	**156.8**
Staff Cost	363.2	396.1	406.6	416.0
Programme Cost	356.2	367.5	385.5	387.4
Income	(347.1)	(409.6)	(409.6)	(409.6)
National Park Centres Total	**372.3**	**354.0**	**382.5**	**393.8**
Staff Cost	43.1	45.9	46.8	47.8
Programme Cost	155.0	100.0	155.0	155.0
Income	0.0	0.0	0.0	0.0
Sustainable Development Total	**198.1**	**145.9**	**201.8**	**202.8**
Staff Cost	87.8	93.2	95.1	96.9
Programme Cost	333.8	298.0	304.2	314.1
Income	(951.3)	(1,029.0)	(1,029.0)	(1,029.0)
Car Parks & Toilets Total	**(529.6)**	**(637.7)**	**(629.7)**	**(617.9)**
Staff Cost	67.7	75.3	76.9	78.4
Programme Cost	11.0	11.0	11.0	11.0
Income	0.0	0.0	0.0	0.0
Recreation Management Total	**78.7**	**86.3**	**87.9**	**89.4**
PROGRAMME SUMMARY				
TOTAL GROSS PROGRAMME COSTS	**10,339.4**	**9,110.4**	**6,545.7**	**6,474.1**
TOTAL PROGRAMME INCOME	**(6,618.8)**	**(5,695.5)**	**(3,000.0)**	**(2,765.8)**
TOTAL PROGRAMME SPEND	**3,720.7**	**3,414.9**	**3,545.7**	**3,708.4**
CORPORATE EMPLOYMENT & CENTRAL COSTS				
Conservation of the Natural Environment	134.8	140.1	142.9	145.7
Promoting Understanding and Enjoyment	117.1	112.1	116.6	121.4
Communications and Interpretation	202.9	214.6	221.6	227.5
Ranger Service	85.6	89.7	91.4	93.1
Development Planning	0.0	0.0	0.0	0.0
Corporate Services	1,036.0	1,119.3	1,135.7	1,159.6
Vacancy Factor	(122.5)	(127.6)	(125.9)	(127.7)
Other Employee Costs - Corporate Management	20.6	40.5	25.9	26.1
Other Employee Income - Corporate Management	0.0	0.0	0.0	0.0
TOTAL CENTRAL GROSS COSTS	**1,474.6**	**1,588.6**	**1,608.2**	**1,645.6**
TOTAL CENTRAL INCOME	**0.0**	**0.0**	**0.0**	**0.0**
Total Corporate Employment Costs	**1,474.6**	**1,588.6**	**1,608.2**	**1,645.6**
Support Services	241.3	281.6	281.8	299.9
Support Services Income	(210.0)	(248.0)	(160.5)	(160.5)
CEO Support	4.0	4.6	4.7	4.7
CEO Support Income	0.0	0.0	0.0	0.0
Legal Services	25.2	32.4	33.5	34.2
Legal Services Income	(17.0)	(28.0)	(28.0)	(28.0)
Office Accommodation	130.0	132.0	137.3	142.9
Office Accommodation Income	(18.1)	(20.2)	(20.2)	(20.2)
Office Buildings Maintenance	453.0	57.3	32.8	26.1
Health & Safety	6.6	6.7	6.9	7.0

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Member Costs	162.7	137.3	143.4	142.0
IT Licences, Consumables and Support	163.0	339.7	237.9	228.6
Communications	71.8	140.4	61.5	62.5
Communications Income	(3.0)	(3.0)	(3.0)	(3.0)
Training	69.1	49.9	63.1	63.1
TOTAL CENTRAL GROSS COSTS	**1,326.6**	**1,182.0**	**1,002.9**	**1,011.2**
TOTAL CENTRAL INCOME	**(248.1)**	**(299.2)**	**(211.7)**	**(211.7)**
Total Central Costs	**1,078.5**	**882.8**	**791.2**	**799.5**
BUDGET SUMMARY				
DEFRA Revenue National Park Grant Income	**(5,729.8)**	**(4,759.1)**	**(4,759.1)**	**(4,759.1)**
DEFRA Capital National Park Grant Income	**(250.0)**	**(470.7)**	**0.0**	**0.0**
Total Core Grant Income	**(5,979.8)**	**(5,229.8)**	**(4,759.1)**	**(4,759.1)**
Other Income	**(6,866.9)**	**(5,994.7)**	**(3,211.7)**	**(2,977.5)**
Total Income	**(12,846.7)**	**(11,224.5)**	**(7,970.8)**	**(7,736.6)**
Gross Expenditure	**13,140.6**	**11,880.9**	**9,156.8**	**9,130.9**
In-Year Deficit/(Surplus)	**544.0**	**656.4**	**1,185.9**	**1,394.4**
Opportunities Fund	**0.0**	**0.0**	**0.0**	**0.0**
In-Year Deficit/(Surplus) after Opportunities Fund	**544.0**	**656.4**	**1,185.9**	**1,394.4**
FUNDED BY:	0.0	0.0	0.0	0.0
Matched Funding from Specific Reserves	**(60.0)**	**(161.1)**	**0.0**	**0.0**
Capital Expenditure Funded from Reserves	**(482.7)**	**(245.3)**	**(102.1)**	**(69.7)**
General Reserve (if budget balances in 24/25)	**(1.3)**	**(250.0)**	**0.0**	**0.0**
(Surplus)/Deficit in year	**0.0**	**0.0**	**1083.8**	**1324.7**