Medium Term Financial Strategy 2024/25-2026/27

	2023/24 BUDGET NET £000's	2024/25 BUDGET NET £000's	2025/26 BUDGET NET £000's	2026/27 BUDGET NET £000's
PROGRAMME BIDS				
Staff Cost	743.5	771.7	798.2	819.1
Programme Cost	59.9	60.2	60.4	60.6
Income	(320.0)	(321.5)	(322.0)	(322.0)
Development Management Total	**483.4**	**510.4**	**536.6**	**557.7**
Staff Cost	591.9	690.4	432.1	415.6
Staff income	(269.5)	(349.5)	(88.7)	(62.7)
Programme Cost	1,241.3	2,561.1	18.0	13.0
Income	(1,188.3)	(2,503.1)	(15.0)	(10.0)
Farm Conservation Total	**375.4**	**399.0**	**346.4**	**355.9**
Staff Cost	187.4	202.7	177.1	181.6
Staff income	(28.2)	(51.4)	(22.3)	0.0
Programme Cost	100.5	126.3	128.5	130.1
Income	(70.5)	(74.0)	(76.2)	(77.8)
Biodiversity Total	**189.3**	**203.7**	**207.1**	**233.9**
Staff Cost	574.1	718.5	702.9	665.7
Staff Income	(123.1)	(304.9)	(256.3)	(140.7)
Programme Cost	559.8	1,036.5	722.9	650.0
Income	(307.5)	(467.8)	(472.6)	(428.1)
Rights of Way Total	**703.4**	**982.2**	**696.9**	**746.9**
Staff Cost	141.7	147.5	119.6	112.2
Programme Cost	41.0	81.0	66.0	26.0
Income	0.0	(15.0)	0.0	0.0
Development Planning Total	**182.7**	**213.5**	**185.6**	**138.2**
Staff Cost	101.7	108.5	112.9	115.2
Staff Income	(1.3)	0.0	0.0	0.0
Programme Cost	83.2	141.3	21.6	15.0
Income	(58.2)	(120.3)	(6.6)	0.0
Recreation & Health Total	**125.4**	**129.5**	**127.9**	**130.2**
Staff Cost	263.6	305.0	264.7	198.4
Staff Income	(96.8)	(144.7)	(91.9)	(20.8)
Programme Cost	43.7	64.4	56.6	31.0
Income	(12.7)	(35.1)	(26.7)	0.0
Education & Outreach Total	**197.8**	**189.6**	**202.6**	**208.6**
Staff Cost	323.8	291.2	163.1	153.0
Staff income	(196.3)	(149.3)	(15.4)	0.0
Programme Cost	776.9	676.9	52.6	52.6
Income	(742.2)	(629.8)	(5.5)	(5.5)
Trees & Woodlands Total	**162.2**	**189.0**	**194.8**	**200.1**
Staff Cost	94.4	100.2	103.9	106.8
Programme Cost	125.7	120.3	148.6	119.5
Income	(87.4)	(89.7)	(89.7)	(89.7)
Dales Countryside Museum Total	**132.8**	**130.9**	**162.8**	**136.6**
Staff Cost	134.0	144.5	196.4	201.7
Staff income	0.0	(20.5)	(66.3)	(45.6)
Programme Cost	94.5	64.5	56.5	56.5
Income	(68.0)	(38.0)	(30.0)	(30.0)
Historic Environment Total	**160.5**	**150.5**	**156.6**	**182.7**
Staff Cost	0.0	0.0	0.0	0.0
Programme Cost	3.7	23.7	3.7	3.7
Income	0.0	0.0	0.0	0.0

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Landscape Features Total	**3.7**	**23.7**	**3.7**	**3.7**
Staff Cost	203.4	213.8	221.0	226.6
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	128.0	126.6	133.7	121.4
Income	(10.0)	(6.0)	0.0	0.0
Volunteers and Apprentices Total	**321.4**	**334.5**	**354.7**	**348.0**
Staff Cost	118.8	124.9	128.8	131.4
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	20.0	20.0	20.0	20.0
Income	0.0	0.0	0.0	0.0
Tourism Total	**138.8**	**144.9**	**148.8**	**151.4**
Staff Cost	350.4	363.2	376.1	386.6
Programme Cost	343.2	356.2	341.3	344.9
Income	(340.1)	(347.1)	(347.1)	(347.1)
National Park Centres Total	**353.5**	**372.3**	**370.3**	**384.4**
Staff Cost	41.4	43.1	44.3	45.2
Programme Cost	155.0	155.0	155.0	155.0
Income	0.0	0.0	0.0	0.0
Sustainable Development Total	**196.4**	**198.1**	**199.3**	**200.2**
Staff Cost	80.0	87.8	90.2	92.1
Programme Cost	474.5	333.8	319.9	321.9
Income	(943.1)	(951.3)	(951.3)	(951.3)
Car Parks & Toilets Total	**(388.5)**	**(529.6)**	**(541.1)**	**(537.3)**
Staff Cost	65.5	67.7	70.0	71.4
Programme Cost	16.0	11.0	11.0	11.0
Income	0.0	0.0	0.0	0.0
Recreation Management Total	**81.5**	**78.7**	**81.0**	**82.4**
PROGRAMME SUMMARY				
TOTAL GROSS PROGRAMME COSTS	**8,282.7**	**10,339.4**	**6,317.4**	**6,054.9**
TOTAL PROGRAMME INCOME	**(4,863.1)**	**(6,618.8)**	**(2,883.5)**	**(2,531.2)**
TOTAL PROGRAMME SPEND	**3,419.6**	**3,720.7**	**3,433.9**	**3,523.7**
CORPORATE EMPLOYMENT & CENTRAL COSTS				
Conservation of the Natural Environment	128.9	134.8	138.6	141.4
Promoting Understanding and Enjoyment	111.2	117.1	120.4	122.9
Communications and Interpretation	197.3	202.9	210.0	215.7
Ranger Service	79.2	85.6	87.8	89.5
Development Planning	0.0	0.0	0.0	0.0
Corporate Services	1,031.4	1,036.0	1,068.1	1,092.0
Vacancy Factor	(115.2)	(122.5)	(123.0)	(122.7)
Other Employee Costs - Corporate Management	19.9	20.6	20.9	20.9
Other Employee Income - Corporate Management	0.0	0.0	0.0	0.0
TOTAL CENTRAL GROSS COSTS	**1,452.7**	**1,474.6**	**1,522.9**	**1,559.6**
TOTAL CENTRAL INCOME	**0.0**	**0.0**	**0.0**	**0.0**
Total Corporate Employment Costs	**1,452.7**	**1,474.6**	**1,522.9**	**1,559.6**
Support Services	304.4	241.3	238.7	243.0
Support Services Income	(255.5)	(210.0)	(163.5)	(163.5)
CEO Support	9.9	4.0	4.1	4.2
CEO Support Income	0.0	0.0	0.0	0.0
Legal Services	30.9	25.2	25.9	26.8
Legal Services Income	(17.0)	(17.0)	(17.0)	(17.0)
Office Accommodation	165.1	130.0	134.6	138.8
Office Accommodation Income	(14.5)	(18.1)	(18.1)	(18.1)
Office Buildings Maintenance	40.2	453.0	53.0	30.2
Health & Safety	8.1	6.6	6.8	6.9

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Member Costs	122.7	162.7	137.4	143.6
IT Licences, Consumables and Support	254.3	163.0	369.8	176.8
Communications	98.8	71.8	59.2	61.7
Communications Income	(23.4)	(3.0)	(3.0)	(3.0)
Training	60.1	69.1	63.1	63.1
TOTAL CENTRAL GROSS COSTS	**1,094.5**	**1,326.6**	**1,092.7**	**895.1**
TOTAL CENTRAL INCOME	**(310.4)**	**(248.1)**	**(201.6)**	**(201.6)**
Total Central Costs	**784.1**	**1,078.5**	**891.1**	**693.5**
BUDGET SUMMARY				
DEFRA National Park Grant Income	**(5,229.8)**	**(5,729.8)**	**(5,729.8)**	**(5,729.8)**
Other Income	**(5,173.5)**	**(6,866.9)**	**(3,085.1)**	**(2,732.8)**
Total Income	**(10,403.3)**	**(12,596.7)**	**(8,814.9)**	**(8,462.6)**
Gross Expenditure	**10,829.9**	**13,140.6**	**8,932.9**	**8,509.6**
In-Year Deficit/(Surplus)	**426.6**	**544.0**	**118.0**	**46.9**
Opportunities Fund	**60.0**	**0.0**	**0.0**	**0.0**
In-Year Deficit/(Surplus) after Opportunities Fund	**486.6**	**544.0**	**118.0**	**46.9**
FUNDED BY:				
Matched Funding from Specific Reserves	**(278.0)**	**(60.0)**	**(9.3)**	**(42.7)**
Capital Expenditure Funded from Reserves	**(138.7)**	**(482.7)**	**(108.7)**	**(4.2)**
General Balancing Reserve Movement	**(69.9)**	**(1.3)**	**0.0**	**0.0**