Medium Term Financial Strategy 2022/23-2024/25

	2022/23 BUDGET NET £000's	2023/24 BUDGET NET £000's	2024/25 BUDGET NET £000's	2025/26 BUDGET NET £000's
PROGRAMME BIDS				
Staff Cost	757.2	743.5	776.3	803.9
Programme Cost	59.7	59.9	60.2	60.4
Income	(270.0)	(320.0)	(321.5)	(322.0)
Development Management Total	**546.9**	**483.4**	**514.9**	**542.3**
Staff Cost	504.7	591.9	483.3	500.4
Staff income	(265.2)	(269.5)	(143.2)	(145.4)
Programme Cost	1,487.1	1,241.3	178.0	13.0
Income	(1,425.1)	(1,188.3)	(125.0)	(15.0)
Farm Conservation Total	**301.5**	**375.4**	**393.1**	**353.0**
Staff Cost	146.5	187.4	195.8	169.8
Staff income	0.0	(28.2)	(49.7)	(22.1)
Programme Cost	130.8	100.5	123.8	123.8
Income	(69.5)	(70.5)	(71.5)	(71.5)
Biodiversity Total	**207.8**	**189.3**	**198.5**	**200.1**
Staff Cost	505.6	574.1	602.5	624.7
Staff Income	(106.8)	(123.1)	(128.7)	(133.4)
Programme Cost	571.0	529.8	582.6	634.0
Income	(281.1)	(277.5)	(355.0)	(355.0)
Rights of Way Total	**688.7**	**703.4**	**701.5**	**770.3**
Staff Cost	105.6	141.7	120.6	111.0
Programme Cost	41.0	41.0	106.0	26.0
Income	0.0	0.0	0.0	0.0
Development Planning Total	**146.6**	**182.7**	**226.6**	**137.0**
Staff Cost	92.2	101.7	105.5	109.9
Staff Income	0.0	(1.3)	0.0	0.0
Programme Cost	42.0	83.2	135.3	21.6
Income	0.0	(58.2)	(120.3)	(6.6)
Recreation & Health Total	**134.2**	**125.4**	**120.5**	**124.9**
Staff Cost	192.9	263.6	249.9	243.3
Staff Income	(41.6)	(96.8)	(76.9)	(65.4)
Programme Cost	49.6	43.7	43.7	43.7
Income	(11.9)	(12.7)	(12.7)	(12.7)
Education & Outreach Total	**188.9**	**197.8**	**204.0**	**208.8**
Staff Cost	276.7	323.8	332.1	178.5
Staff income	(129.8)	(196.3)	(179.8)	(19.0)
Programme Cost	621.0	776.9	719.9	52.6
Income	(561.2)	(742.2)	(672.8)	(5.5)
Trees & Woodlands Total	**206.7**	**162.2**	**199.4**	**206.6**
Staff Cost	87.9	94.4	99.0	102.7
Programme Cost	141.0	125.7	126.1	154.6
Income	(94.9)	(87.4)	(87.4)	(87.4)
Dales Countryside Museum Total	**134.0**	**132.8**	**137.7**	**169.9**
Staff Cost	136.8	134.0	142.7	150.1
Staff income	0.0	0.0	(20.2)	(21.4)

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Programme Cost	76.5	94.5	56.5	56.5
Income	(30.0)	(68.0)	(30.0)	(30.0)
Historic Environment Total	**183.3**	**160.5**	**149.0**	**155.2**
Staff Cost	0.0	0.0	0.0	0.0
Programme Cost	1,023.3	3.7	3.7	3.7
Income	(866.0)	0.0	0.0	0.0
Landscape Features Total	**157.3**	**3.7**	**3.7**	**3.7**
Staff Cost	183.1	203.4	212.6	219.7
Staff Income	(0.6)	0.0	0.0	0.0
Programme Cost	137.1	128.0	120.6	133.7
Income	(4.0)	(10.0)	0.0	0.0
Volunteers and Apprentices Total	**315.6**	**321.4**	**333.2**	**353.5**
Staff Cost	108.5	118.8	125.0	128.9
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	32.1	20.0	20.0	20.0
Income	0.0	0.0	0.0	0.0
Tourism Total	**140.6**	**138.8**	**145.0**	**148.9**
Staff Cost	314.0	350.4	348.3	360.9
Programme Cost	300.0	343.2	336.0	331.1
Income	(311.1)	(340.1)	(340.1)	(340.1)
National Park Centres Total	**302.9**	**353.5**	**344.2**	**351.9**
Staff Cost	37.8	41.4	43.0	44.2
Programme Cost	175.0	155.0	155.0	155.0
Income	0.0	0.0	0.0	0.0
Sustainable Development Total	**212.8**	**196.4**	**198.0**	**199.2**
Staff Cost	71.6	80.0	85.7	88.2
Programme Cost	318.5	474.5	309.2	324.7
Income	(764.7)	(943.1)	(943.1)	(943.1)
Car Parks & Toilets Total	**(374.7)**	**(388.5)**	**(548.2)**	**(530.2)**
Staff Cost	60.1	65.5	68.2	70.4
Programme Cost	59.5	46.0	46.0	46.0
Income	(30.0)	(30.0)	(30.0)	(30.0)
Recreation Management Total	**89.6**	**81.5**	**84.2**	**86.4**
PROGRAMME SUMMARY				
TOTAL GROSS PROGRAMME COSTS	**8,846.2**	**8,282.7**	**7,113.1**	**6,107.0**
TOTAL PROGRAMME INCOME	**(5,263.5)**	**(4,863.1)**	**(3,707.7)**	**(2,625.6)**
TOTAL PROGRAMME SPEND	**3,582.7**	**3,419.6**	**3,405.3**	**3,481.4**
CORPORATE EMPLOYMENT & CENTRAL COSTS				
Conservation of the Natural Environment	128.7	128.9	135.0	138.7
Promoting Understanding and Enjoyment	103.0	111.2	117.7	121.0
Communications and Interpretation	182.9	197.3	206.1	213.3
Communications & Corporate - Ranger Services	72.6	79.2	84.4	86.6
Development Planning	0.0	0.0	0.0	0.0
Corporate Services	992.3	1,031.4	1,076.7	1,109.6
Vacancy Factor	(107.5)	(115.2)	(119.2)	(118.9)
Other Employee Costs - Corporate Management	18.6	19.9	20.1	20.5

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Other Employee Income - Corporate Management	0.0	0.0	0.0	0.0
TOTAL CENTRAL GROSS COSTS	**1,390.6**	**1,452.7**	**1,520.7**	**1,570.8**
TOTAL CENTRAL INCOME	**0.0**	**0.0**	**0.0**	**0.0**
Total Corporate Employment Costs	**1,390.6**	**1,452.7**	**1,520.7**	**1,570.8**
Support Services	212.9	304.4	268.2	266.5
Support Services Income	(30.0)	(255.5)	(150.0)	(146.0)
CEO Support	7.8	9.9	10.0	10.1
CEO Support Income	0.0	0.0	0.0	0.0
Legal Services	24.1	30.9	24.6	25.4
Legal Services Income	(23.0)	(17.0)	(17.0)	(17.0)
Office Accommodation	113.2	165.1	155.1	160.9
Office Accommodation Income	(12.5)	(14.5)	(14.5)	(14.5)
Office Buildings Maintenance	33.7	40.2	68.7	53.0
Health & Safety	8.1	8.1	8.4	8.6
Member Costs	131.3	122.7	133.6	133.0
IT Licences, Consumables and Support	230.8	254.3	283.5	268.2
Communications	60.4	98.8	65.3	68.0
Communications Income	(0.4)	(23.4)	(2.4)	(2.4)
Training	60.1	60.1	60.1	60.1
TOTAL CENTRAL GROSS COSTS	**882.3**	**1,094.5**	**1,077.6**	**1,053.9**
TOTAL CENTRAL INCOME	**(65.9)**	**(310.4)**	**(183.9)**	**(179.9)**
Total Central Costs	**816.4**	**784.1**	**893.7**	**874.0**
BUDGET SUMMARY				
DEFRA National Park Grant Income	**(5,229.8)**	**(5,229.8)**	**(5,229.8)**	**(5,229.8)**
Other Income	**(5,329.4)**	**(5,173.5)**	**(3,891.6)**	**(2,805.5)**
Total Income	**(10,559.2)**	**(10,403.3)**	**(9,121.4)**	**(8,035.3)**
Gross Expenditure	**11,119.1**	**10,829.9**	**9,711.3**	**8,731.7**
In-Year Deficit/(Surplus)	**559.9**	**426.6**	**589.9**	**696.4**
Opportunities Fund	**60.0**	**60.0**	**60.0**	**60.0**
In-Year Deficit/(Surplus) after Opportunities Fund	**619.9**	**486.6**	**649.9**	**756.4**
FUNDED BY:				
Matched Funding from Specific Reserves	**(113.6)**	**(278.0)**	**(100.4)**	**(9.3)**
Capital Expenditure Funded from Reserves	**(113.7)**	**(138.7)**	**(204.8)**	**(241.0)**
General Balancing Reserve Movement	**(392.5)**	**(69.9)**	**0.0**	**0.0**
New income generation opportunities/Staff or programme cuts	**0.0**	**0.0**	**(344.7)**	**(506.1)**
(Surplus)/Deficit in year	**0.0**	**0.0**	**0.0**	**0.0**