Medium Term Financial Strategy 2022/23-2024/25

	2021/22 BUDGET NET £000's	2022/23 BUDGET NET £000's	2023/24 BUDGET NET £000's	2024/25 BUDGET NET £000's
PROGRAMME BIDS				
Staff Cost	706.0	757.2	799.4	821.0
Programme Cost	69.5	59.7	59.9	60.2
Income	(247.3)	(270.0)	(270.0)	(270.0)
Development Management Total	**528.2**	**546.9**	**589.3**	**611.2**
Staff Cost	390.6	504.7	522.9	328.9
Staff income	(140.4)	(265.2)	(261.0)	(159.9)
Programme Cost	195.5	1,487.1	1,172.3	128.0
Income	(89.0)	(1,425.1)	(1,119.3)	(80.0)
Farm Conservation Total	**356.7**	**301.5**	**314.9**	**217.0**
Staff Cost	123.1	146.5	157.4	160.6
Staff income	0.0	0.0	0.0	0.0
Programme Cost	104.2	130.8	120.5	121.4
Income	(32.5)	(69.5)	(70.5)	(71.5)
Biodiversity Total	**194.9**	**207.8**	**207.4**	**210.5**
Staff Cost	487.7	505.6	586.9	606.1
Staff Income	(103.5)	(106.8)	(128.4)	(131.9)
Programme Cost	712.7	571.0	532.7	531.1
Income	(283.4)	(281.1)	(277.5)	(275.0)
Rights of Way Total	**813.5**	**688.7**	**713.6**	**730.3**
Staff Cost	124.6	105.6	103.6	107.1
Programme Cost	66.0	41.0	41.0	105.0
Income	(20.0)	0.0	0.0	0.0
Development Planning Total	**170.6**	**146.6**	**144.6**	**212.1**
Staff Cost	33.5	92.2	101.1	104.6
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	40.0	42.0	20.0	15.0
Income	0.0	0.0	0.0	0.0
Recreation & Health Total	**73.5**	**134.2**	**121.1**	**119.6**
Staff Cost	156.7	192.9	210.5	216.0
Staff Income	(57.3)	(41.6)	(46.0)	(48.2)
Programme Cost	42.3	49.6	42.9	42.9
Income	(11.3)	(11.9)	(11.9)	(11.9)
Education & Outreach Total	**130.4**	**188.9**	**195.6**	**198.8**
Staff Cost	157.8	276.7	210.4	217.0
Staff income	(20.0)	(129.8)	(66.8)	(68.1)
Programme Cost	65.2	621.0	791.9	732.6
Income	(5.5)	(561.2)	(732.2)	(672.8)
Trees & Woodlands Total	**197.6**	**206.7**	**203.4**	**208.6**
Staff Cost	85.3	87.9	95.8	98.6
Programme Cost	176.5	141.0	168.0	174.3
Income	(63.8)	(94.9)	(85.9)	(85.9)
Dales Countryside Museum Total	**198.0**	**134.0**	**177.9**	**187.0**
Staff Cost	136.5	136.8	152.1	159.1
Programme Cost	96.5	76.5	56.5	56.5
Income	(50.0)	(30.0)	(30.0)	(30.0)
Historic Environment Total	**183.0**	**183.3**	**178.6**	**185.6**

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Staff Cost	0.0	0.0	0.0	0.0
Programme Cost	506.5	1,023.3	109.6	3.7
Income	(437.5)	(866.0)	(132.1)	0.0
Landscape Features Total	**69.0**	**157.3**	**(22.5)**	**3.7**
Staff Cost	190.1	183.1	197.8	202.3
Staff Income	(30.6)	(0.6)	0.0	0.0
Programme Cost	127.8	137.1	147.4	131.2
Income	0.0	(4.0)	0.0	0.0
Volunteers and Apprentices Total	**287.2**	**315.6**	**345.2**	**333.5**
Staff Cost	104.2	108.5	119.1	123.3
Staff Income	0.0	0.0	0.0	0.0
Programme Cost	100.0	32.1	32.1	32.1
Income	0.0	0.0	0.0	0.0
Tourism Total	**204.2**	**140.6**	**151.2**	**155.4**
Staff Cost	299.2	314.0	342.4	351.8
Programme Cost	253.9	300.0	307.8	308.1
Income	(235.8)	(311.1)	(311.1)	(311.1)
National Park Centres Total	**317.2**	**302.9**	**339.1**	**348.9**
Staff Cost	36.7	37.8	40.9	41.7
Programme Cost	185.0	175.0	175.0	175.0
Income	0.0	0.0	0.0	0.0
Sustainable Development Total	**221.7**	**212.8**	**215.9**	**216.7**
Staff Cost	68.8	71.6	79.4	83.8
Programme Cost	314.2	318.5	326.8	337.4
Income	(605.8)	(764.7)	(727.6)	(727.6)
Car Parks & Toilets Total	**(222.8)**	**(374.7)**	**(321.4)**	**(306.4)**
Staff Cost	113.6	60.1	65.2	66.8
Programme Cost	47.0	59.5	47.0	47.0
Income	(30.0)	(30.0)	(30.0)	(30.0)
Recreation Management Total	**130.6**	**89.6**	**82.2**	**83.8**
PROGRAMME SUMMARY				
TOTAL GROSS PROGRAMME COSTS	**6,317.3**	**8,846.2**	**7,936.2**	**6,690.4**
TOTAL PROGRAMME INCOME	**(2,463.9)**	**(5,263.5)**	**(4,300.2)**	**(2,973.9)**
TOTAL PROGRAMME SPEND	**3,853.4**	**3,582.7**	**3,636.0**	**3,716.4**
CORPORATE EMPLOYMENT & CENTRAL COSTS				
Conservation of the Natural Environment	119.1	128.7	130.9	134.9
Promoting Understanding and Enjoyment	113.1	103.0	113.6	118.2
Communications and Interpretation	177.4	182.9	197.7	201.7
Communications & Corporate - Ranger Services	70.9	72.6	78.1	79.6
Development Planning	0.0	0.0	0.0	0.0
Corporate Services	938.6	992.3	1,079.2	1,106.5
Vacancy Factor	(61.0)	(107.5)	(114.7)	(117.0)
Other Employee Costs - Corporate Management	18.5	18.6	18.7	18.8
Other Employee Income - Corporate Management	0.0	0.0	0.0	0.0
TOTAL CENTRAL GROSS COSTS	**1,376.7**	**1,390.6**	**1,503.4**	**1,542.7**
TOTAL CENTRAL INCOME	**0.0**	**0.0**	**0.0**	**0.0**
Total Corporate Employment Costs	**1,376.7**	**1,390.6**	**1,503.4**	**1,542.7**
Support Services	195.4	212.9	206.2	215.2
Support Services Income	(24.0)	(30.0)	(42.0)	(46.0)
CEO Support	4.8	7.8	5.0	5.1

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CEO Support Income	0.0	0.0	0.0	0.0
Legal Services	30.8	24.1	24.6	25.1
Legal Services Income	(20.0)	(23.0)	(23.0)	(23.0)
Office Accommodation	106.9	113.2	118.1	123.3
Office Accommodation Income	(12.5)	(12.5)	(12.5)	(12.5)
Office Buildings Maintenance	72.5	33.7	25.9	68.1
Health & Safety	8.0	8.1	8.2	8.3
Member Costs	136.6	131.3	132.5	133.6
IT Licences, Consumables and Support	156.3	230.8	279.0	183.9
Communications	59.4	60.4	76.3	62.3
Communications Income	(0.4)	(0.4)	(0.4)	(0.4)
Training	60.1	60.1	60.1	60.1
TOTAL CENTRAL GROSS COSTS	**830.9**	**882.3**	**936.0**	**885.0**
TOTAL CENTRAL INCOME	**(56.9)**	**(65.9)**	**(77.9)**	**(81.9)**
Total Central Costs	**774.0**	**816.4**	**858.1**	**803.1**
BUDGET SUMMARY				
DEFRA National Park Grant Income	**(5,229.8)**	**(5,229.8)**	**(5,229.8)**	**(5,229.8)**
Other Income	**(2,520.8)**	**(5,329.4)**	**(4,378.1)**	**(3,055.8)**
Total Income	**(7,750.6)**	**(10,559.2)**	**(9,607.9)**	**(8,285.6)**
Gross Expenditure	**8,524.8**	**11,119.1**	**10,375.6**	**9,118.1**
In-Year Deficit/(Surplus)	**774.3**	**559.9**	**767.7**	**832.5**
Opportunities Fund	**60.0**	**60.0**	**60.0**	**60.0**
In-Year Deficit/(Surplus) after Opportunities Fund	**834.3**	**619.9**	**827.7**	**892.5**
FUNDED BY:				
Matched Funding from Specific Reserves	**(280.5)**	**(113.6)**	**(60.0)**	**(60.0)**
Capital Expenditure Funded from Reserves	**(131.1)**	**(113.7)**	**(151.8)**	**(94.2)**
General Balancing Reserve Movement	**0.0**	**0.0**	**0.0**	**0.0**
(Surplus)/Deficit in year	**434.0**	**392.5**	**615.8**	**738.3**