

Committee: **AUDIT AND REVIEW**
Date: **6 November 2009**

Report: **ANNUAL REVIEW OF PARTNERSHIPS**

Purpose of the report

1. To carry out the annual review of the Authority's partnership working and make recommendations to the Authority on future NPA involvement.

Strategic Planning Framework

2. The information and recommendation(s) contained in this report are consistent with the Authority's statutory purposes and its approved strategic planning framework:

- **Corporate Plan objectives:**

Plan and manage all aspects of the Authority's business so as to make the most effective use of our resources and consistently reduce the environmental impact of the Authority's own projects and operations;

Ensure that the Authority has developed its corporate governance and financial arrangements to ensure that the highest public standards are in place, as evidenced through the annual governance statement under an unqualified audit opinion each year.

Background

3. The National Park Authority has undertaken an annual exercise to review its partnerships since 2002. This remains a significant piece of work and recognition of the importance of partnerships to the Authority in achieving its own objectives and those relevant objectives of our partners.
4. As members will be aware, partnership working can be an extremely resource intensive exercise. Therefore it is critical to ensure that the partnerships on which the Authority expends time and energy are achieving our overall objectives and targets.
5. Since 2002, the Authority has developed and refined its approach to the management of its partnerships with a number of new initiatives. One change was carried out in 2006, when the Audit and Review committee considered the extent of member involvement in partnerships and, as a result, a number of partnership leads were changed to members rather than officers.

Partnership Governance

6. A further initiative, carried out during the early part of 2009, is in relation to partnership governance. The Audit Commission's 2005 National Study "Governing Partnerships; bridging the accountability gap" highlighted the fact that partnerships are a significant feature of public service delivery, and can bring real benefits. They can provide flexibility, innovation and additional financial and human capital resources to help solve problems. However, the report warned that:
 - Partnerships bring risks as well as opportunities, and governance can be problematic.
 - They may not deliver good value for public money, so local public bodies should ask searching questions about those they are engaged in.
 - Clear accountability is needed between partners to produce better accountability to the public, including redress when things go wrong.

7. The Audit Commission's study found that one third of those working in partnerships experience problems. These problems arise when governance and accountability are weak: leadership, decision-making, scrutiny and systems and processes such as risk management all tend to be under-developed in partnerships. The Audit Commission recognised that there is no one size fits all model of governing partnerships: governance arrangements should be proportionate to the risks involved. Their recommendations were that public bodies should:
 - a) Know the partnerships they are involved in, and how much money and other resources they invest in them. They should review each partnership, to strengthen accountability, manage risks and rationalise working arrangements.
 - b) Establish clear criteria against which partnerships can be evaluated to determine that they help to achieve partners' corporate objectives cost-effectively.
 - c) Take hard decisions to scale down their involvement in partnerships if the costs outweigh the benefits, or if the added risks cannot be managed properly.
 - d) Agree and regularly review protocols and governing documents with all partners.
 - e) Tell service users and the wider public about how key partnerships work, where responsibility and accountability lie and how redress can be obtained through joint complaints procedures.

8. This Authority has addressed most of the above issues effectively, and indeed quite rigorously, but protocols and governance documentation within partnerships is an ongoing issue, and one which had not been addressed systematically until 2008/09. The Annual Governance Statement included within the Authority's accounts for that year stated that the Authority would continue work on documenting the relationships within key partnerships, and this work has indeed continued. A systematic process has been undertaken to review the governance documentation of all partnerships to which the Authority is a party. In some cases this has identified partnerships where governance documentation is sketchy, out of date, or otherwise not fit for purpose, and action has been taken to make improvements. The North Yorkshire Geodiversity Partnership, the Dales Heritage Partnership, and Go Dales are examples of partnerships where documentation has been improved. With many other partnerships (for example YDMT, ENPAA), existing documentation has been found to be fit for purpose, and so no action has been necessary other than to record the nature and location of the relevant documentation, so that it can be more easily reviewed in future. In yet other cases, and in accordance with the risk-based nature of the approach, cases have been identified of partnerships with minimal or even no governance

documentation, but the Senior Management Team or the relevant Head of Department has judged that, due to the nature of the partnership, no action is necessary.

9. At the time of writing, there remain 13 Partnerships in which the Authority is involved, where the issue of governance documentation has not been properly addressed. These are almost all partnerships which do have some governance documentation, but its fitness for purpose still needs to be looked at.
10. In summary, the Audit Commission recommendations in relation to the governance of partnerships have been addressed, and although some work remains to be done, a good deal has been achieved in ensuring that the partnerships in which this Authority is involved have governance arrangements appropriate for the risks involved.

Criteria

11. The monitoring and review of the Authority's partnership commitments is the responsibility of the Audit and Review committee, although, final approval is required by the full Authority. In carrying out this function, members are guided by the following criteria which were adopted by the Authority in 2003:
 - Does the partnership contribute to National Park purposes?
 - Does the partnership contribute to: National Park Management Plan priorities and objectives? Corporate Plan priorities and objectives?
 - Does the Authority need to be involved?
 - Could another partnership provide the same or similar function – such as a local strategic partnership?
 - Does the partnership have a clear Terms of Reference?
 - Is there an engagement and/or exit strategy?
 - Is it a task and finish group with a time limit?

The Current Position

12. The Authority is now involved in 76 partnerships. 13 of these are new and are identified as such on the attached Appendix by grey shading. Five have been deleted for the following reasons:-

North Yorkshire Rural Target Fund	Project ended Mar 09
North West Biodiversity Forum	YDNPA is only marginal to North West Regional Biodiversity planning. It is therefore more effective to focus resources on the Cumbria Biodiversity Forum
Richmondshire Consultation Task Group	5 year project is at an end and no further contributions to this group's work is required from YDNPA
Strategic Partnership for the River Ouse and its Tributaries [SPROUT]	Project ended Mar 09
North Yorkshire Cultural Officers' Group	Group has ceased to exist

13. The appendix contains information as to why the 13 new partnerships are recommended for inclusion in the Authority's work. Members should also note name changes to the following two partnerships:-
- York & North Yorkshire Development Board is superseded by Local Government North Yorkshire & York [LGNYY]
 - North Yorkshire Geographic Programme Group is superseded by North Yorkshire Economic Development Group

Conclusion

14. Balancing the need to engage in effective partnerships that deliver our objectives alongside the capacity of the Authority, remains an important judgement for members and officers. It is considered that the attached **APPENDIX** achieves this objective.

RECOMMENDATION

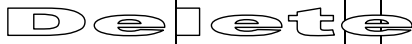
15. That Members approve the current list of partnerships listed in the appendix and recommend its adoption to the Authority.

David Butterworth
Chief Executive
22 Oct 2009

Glossary of Lead Officers			
ACM	Andrew McCullagh	JS	Janet Swailes
AG	Annie Galloway	KB	Kathryn Breadmore
AH	Alan Hulme	KN	Kath Needham
AS	Adrian Shepherd	KSt	Kathryn Storey
AR	Andy Ryland	MT	Moya Turrell
BW	Bill Wood	MP	Maureen Prince
CK	Catherine Kemp	NM	Nigel Metcalfe
CL	Chris Lancaster	GG	Geoff Garrett
DB	David Butterworth	PR	Phil Richards
DMc	Don McLellan	PS	Peter Stockton
DGP	Dave Parrish	RB	Rachel Briggs
FR	Fiona Roshier	RW	Robert White
GS	Gary Smith	SH	Steve Hastie
IC	Ian Court	SRF	Steve Funnell
JA	Jon Avison	TT	Tim Thom
JMB	Julie Barker		

	Dept		Represent-ative	Partnership	Partners	Contribution to achieving Purposes/duty			Description/Effectiveness for NPA and Nat Park	Costs (days per annum, FTE)			Involvement	Outcomes/ Benefits	NPA Priority	Programme	End date
						1st	2nd	Duty		Officer	Member	Total					
1	C&P	MT	Officer	Access to Opportunities	NYCC; DC's Rural Action Yorkshire; NPAs, Y&NYP; North Yorkshire Forum for Voluntary Organisations; Wheels 2 Work; & others	3	4	4	Offers funding in North Yorks for community led projects, including for sustainable tourism and projects to support a low carbon economy	2	0	2	Yes	Offers potential for co-funding with SDF & LEADER	B	Sustainable Development	Mar-12
2	C&P	RW	Officer	Association of Local Government Archaeological Officers (ALGAO)	Principal curatorial archaeologist in LAs in E,W,S	3	3	1	Provides examples of best practice and opportunities for peer review, lobbies central government, formal means of contact with English Heritage	4	0	4	Yes	Improved efficiency. Provides voice at national and regional level	C	Archaeology	Ongoing
3	C&P	IC	Officer	Cumbria Biodiversity Partnership	Agencies, NGOs, LAs,	4	4	1	Sub-regional group coordinating Cumbria LBAP	8	0	8	Yes	Provides voice at sub-regional level. Potential future funding opportunities.	A	Biodiversity	Ongoing
4	C&P	RW	Officer	Cumbria Conservation Officers Group	LAs, English Heritage, NECT, IHBC	3	2	1	Sub regional forum to discuss Historic environment issues and share best practice, especially with regard to the built environment, identify areas of concern and engender local support for initiatives.	2	0	2	Yes	Improved efficiency	C	Building Conservation	Ongoing

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5	C&P	AS	Officer	Cumbria Fells & Dales LEADER Local Action Group	CCC, LDNPA, District Councils, private businesses, NGOs and other reps	4	2	4	Development and implementation of the Cumbria Fells & Dales LEADER programme	2	0		Yes	Provides potential funding opportunities to communities to deliver National Park purposes	A	Sustainable Development	2013
6	C&P	JS	Officer	Cumbria Regionally Important Geological and Geomorphological Sites Group	CCC, BGC, LDNPA, NT, CWT, EN, Westmorland Geological Soc, Cumberland Geological Society	3	3	1	Identifies and notifies Regionally Important Geological Sites in Cumbria	1	0	1	Yes	Effective understanding and appreciation of geological resource in Cumbria part of NP.	D	Geodiversity	Ongoing
7	C&P	GS	Member [Blackie]	Cumbria Rural Forum	DCs, CCC, VAC, PCs, health authorities	2	2	3	Forum for those involved in rural affairs in Cumbria. Wide range of topics discussed	2	0	2	W	Attend occasionally when agenda is of relevance	A-D	Various	Ongoing
8	C&P	GG	Member [Natural Environment Champion]	Dales Woodland Forum	FC, NT, local landowners/farmers, local forestry interests	7	4	3	To advise and assist the NPA with the formulation, implementation and review of a woodland strategy.	4	2	6	Yes	Wide ownership of Dales Woodland Strategy (public and private sectors). It focuses on woodland in the Dales and allows discussion of priorities for the NPA.	B	Trees & Woodlands	Ongoing
9	C&P	AS	Member [Dalton with Lis as Substitute]	Eden & South Lakeland Delivery Board	DCs, CCC, LDNPA, NWDA etc	1	2	3	To take forward a programme of regeneration projects	0	3	3	Yes	Potential to influence economic programme and source funding for sustainable economic activity in the Cumbria part of the Park.	A	Sustainable Development	Ongoing
10	C&P	IC	Officer	English Black Grouse BAP group	EN, Game Conservancy, MoD, NPAs, RSPB etc	5	3	1	Considers issues relating to Black Grouse conservation in North of England, and promotes appropriate conservation action.	2	0	2	Yes	Improved conservation of Black Grouse within the National Park.	A	Biodiversity	Ongoing
11	C&P	MT	Officer	Grassroots	The Community Foundation, YDMT, York & North Yorks Community Foundation	3	4	4	Grant fund for small community projects in North Yorks. Includes environment projects	2	0	2	Yes	Offers potential co-funding for SDF	A	Sustainable Development	Mar-11
12	C&P	MT	Officer	National Indicator 186 Group	NYCC, District Councils, NPAs	3	3	3	To deliver NI 186 and contribute to reducing carbon emissions sub-regionally	4	0	4	Y	Potential to assist in reducing CO2 emissions within the National Park	A	Climate Change	Ongoing

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13	C&P	GS	Member [Chairman, with Deputy Chairman as substitute]	National Park Management Plan Steering Group	NE, EA, EH, GoYH, CCC, NYCC, YDS, Craven LSP, South Lakeland LSP, Richmond LSP	10	10	5	Group set up to monitor and oversee implementation of the 70 objectives in the National Park Management Plan.	8	2	10	Yes	Ensures NPMP objectives are achieved	All	National Park Management Plan	Mar-12
14	C&P	MT	Officer	North Yorkshire Rural Target Fund 	YF, NYCC, DCs- NPAs	5	4	4	A successor to the former North Yorkshire Small Project Fund, that builds and expands on its success. Provides community funding for both large and small environmental/tourism/ interpretation projects. NP contributes £1,000	2	0	2	Yes	Offers potential for co-funding with NP grant funds, particularly SDF.	A	Sustainable Development	Mar-09
15	C&P	TT	Officer	North Yorkshire Biodiversity Action Group	Agencies, NGOs, LAs,	4	4	1	Sub-regional group developing North Yorkshire biodiversity projects	8	0	8	Yes	Provides voice at sub-regional level. Potential future funding opportunities.	A	Biodiversity	Ongoing
16	C&P	DM	Officer	North Yorkshire Conservation Officers Group	LAs, English Heritage	3	2	1	Sub regional forum to discuss Historic environment issues and share best practice, especially with regard to the built environment, identify areas of concern and engender local support for initiatives.	2	0	2	Yes	Improved efficiency	C	Building Conservation	Ongoing
17	C&P	JS	Officer	North Yorkshire Geodiversity partnership	NE, NYCC, NAO NB, British Geological Survey, Quarry companies	5	5	2	Raising awareness of geological issues in western part of North Yorkshire. Will coordinate RIGS group	3	0	3	Yes	Effective understanding and appreciation of geological resource in Yorkshire part of NP.	D	Geodiversity	Ongoing
18	C&P	GS	Officer	North Yorkshire Economic Development Group	NYPU, LAs, NYMNPA	3	3	5	Partnership developing county-wide arrangements for, and content of, YF economic development programmes.	2	0	2	Yes	Important to be involved in the process to influence the contents of the economic programmes and to identify opportunities for funding.	A	Sustainable Development	Ongoing
19	C&P	RFW	Officer	North Yorkshire Historic Landscape Characterisation	EH, NYCC, NYMNPA, NAO NB, HHAoNB, YCC, Tees Archaeology	3	4	1	Management of EH funded project producing HLC for North Yorkshire and Cleveland.	1	0	1	Yes	Better understanding of historic landscape	B	Archaeology	Jun-10

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20	C&P	IC	Officer	Northwest Biodiversity Forum	Agencies, NGOs, etc.	3	3	4	Provides input to Northwest regional biodiversity agenda	8	0	8	Yes	Provides voice at regional level. Potential future funding opportunities.	A	Biodiversity	Ongoing
21	C&P	MT & DB	Member [Lis] & Officer	One Planet Living	LSP Partners - CDC, NYCC, local community groups and support agencies	5	3	3	Sub-group of Craven LSP specifically set up to further objectives and targets within the new revised Community Strategy which relate to waste management, conservation of the environment and mitigating impacts of climate change. Considers and endorses projects to be submitted for NYCC Community Fund	0	3	3	Yes	Provides funding for delivery of projects supporting 1st NP purpose & supporting socio-economic duty	A	Sustainable Development	Ongoing
22	C&P	GG	Officer	Regional Forest Strategy Woodland Forum	Agencies, NGOs, Las, NYCC, FC, private business,	4	4	4	Development and implementation of the Regional Forest Strategy	2	0	2	yes	establishing NPMP objectives within a regional framework.	B	Trees and Woodlands	ongoing
23	C&P	MT	Member [Parsons]	Richmond LSP - Green Living Task Group	RDC, NYCC, local community groups and support agencies	3	3	3	Considers and endorses projects to be submitted for NYCC Community Fund	4	0	4	Y	Provides funding for delivery of projects supporting 1st NP purpose	A,C,E	Sustainable Development, Building Conservation, Public Transport	On-going
24	C&P	MT	Member [Parsons]	Richmond LSP - Prosperous Communities Task Group	RDC, YF, Private Sector, Secondary and Further Education, RALP, Business and Tourism Organisation	2	4	4	Considers and makes recommendations on projects bidding for NYCC Community Fund (2nd homes discount funding) and prepares Community Strategy Action Plan for this theme.	3	0	3	Y	Provides funding for delivery of projects some of which may support NP purposes. Also offers opportunity to influence actions and attitudes.	A,B	Sustainable Development, Sustainable Tourism	Ongoing
25	C&P	MIT	Officer	Richmondshire Consultation Task Group	Richmond DC and LSP Partners	3	4	4	Grp arising from Richmondshire LSP to establish a co-ordinated and consistent approach to public involvement in Richmondshire. Aims to increase public involvement in consultation.	4	0	4	Yes	A more co-ordinated approach to consultation in Richmondshire	D	State of the Park, NPMP	Ongoing

Delete

	Dept		Represent-ative	Partnership	Partners	Contribution to achieving Purposes/duty			Description/Effectiveness for NPA and Nat Park	Costs (days per annum, FTE)			Involvement	Outcomes/ Benefits	NPA Priority	Programme	End date
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26	C&P	DMc	Member [Dalton]	Settle & Carlisle Railway Trust	CCC, Network Rail Northwest, 4 independents, other partners depending on projects	2	4	3	To preserve and promote public access and appreciation of the architectural features and the historic and cultural aspects of the line	0	2	2	Yes	Achieves practical improvements	C	Building Conservation	Ongoing
27	C&P	TT	Officer	Strategic Partnership for the River Ouse and its Tributaries (SPROUT)	EA, RDS, LAs, EH, NT, YF, YWT, NAO, YD Rivers Trust, SPB, Ouse	6	7	4	Partnership group developing and steering this SRIP project that combines regeneration, sustainable recreation, land management, renewable energy and education/ research	3	0	3	Yes	Potential to contribute to a number of the NPA's objectives and assist its programmes	A-C	Biodiversity, SD, Farm Conservation, Trees and Woodland, Sustainable Tourism, Communication	Mar-09
28	C&P	MT	Officer	Sub Regional Sustainable Development Officers' Group	NYCC, District Councils, NPAs	3	3	3	Assists towards carbon neutrality, provides support mechanism for sustainable development activities.	4	0	4	Y	Strategic approach to carbon reduction across the county, includes collection and monitoring of LAA indicators in respect of carbon reduction.	A	Sustainable Development & Climate Change	Ongoing
29	C&P	TT	Officer	UK Ireland Limestone Biodiversity Group	CA, EN, NGOs	4	2	1	Lead UK body responsible for implementation of Limestone Pavement Action Plan providing funding support and lobbying	4	0	4	Yes	Provides a link to national policy and funding for projects (Dales benefiting directly this year)	A	Biodiversity	Ongoing
30	C&P	MT	Officer	York & North Yorkshire Data & Intelligence Partnership	Y&NY Partnership Unit, District Councils, NYMNP, GoYH, York University	5	2	4	Sub-regional group improving data collection for rural evidence base. Will assist SOPR & NPMP. YDNP represents NYMNP.	2	0	2	Yes	More accurate and usable data	C,E	NPMP, SotPR, Planning Policy	Ongoing
31	C&P	JS	Officer	Yorkshire & Humber Landscape Forum	Local Authorities, NPAs, NGOs, Agencies, private business / consultants	4	3	1	Support and champion the landscape diversity & distinctiveness of Yorkshire & Humber	2	0	2	Yes	Encourages consideration of landscape issues; shares good-practice; provides technical advice and expertise.	D	National Park Management Plan	Ongoing
32	C&P	TT	Officer	Yorkshire & Humber Biodiversity Forum	Agencies, NGOs, LAs	5	4	1	Provides input to regional biodiversity agenda and advises Regional Assembly through Regional Environment Forum	8	0	8	Yes	Provides voice at regional level. Potential future funding opportunities. YDNPA represents both Yorkshire NPAs	A	Biodiversity	Ongoing
33	C&P	GS	Officer	Yorkshire & Humber Regional Environment Forum	21 members – stat env agencies, NPAs, Vol. orgs, NGOs YF, Y and H Assembly	5	4	2	To develop a shared environmental agenda and a coordinated voice to promote and lobby on environmental issues at regional level. It has prepared a Regional Environmental Enhancement Strategy and Action Plan.	2	0	2	W	NPA can influence the regional agenda. Liaise with other NPAs to have shared representation at each meeting.	A-D	Biodiversity etc	Ongoing

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34	C&P	GS	Chairman with Deputy to act as sub.	Yorkshire & Humber Rural Affairs Forum	CCs, Yorks PCs, YTB, NYMNP, CPRE, RCC, NFU, CLA, Yorks & Humber Assembly & others	3	5	5	Has a developing role in setting rural priorities in light of the Haskins review	0	1	1	Yes	A `seat at the table` of influential regional development body	A	Farm Conservation, Sustainable Tourism	Ongoing
35	C&P	TT	Member [Natural Environment Champion] & Officer	Yorkshire Dales Biodiversity Forum	Agencies, NGOs, LAs,	8	4	1	Advisory group for the development, review and implementation of LBAP. Responsible for the content of the LBAP	18	1	19	Yes	Broad support for the LBAP. Partnership funding. YDNPA is secretariat	A	Biodiversity	Ongoing
36	C&P	RW	Officer	Yorkshire Dales Historic Environment Group (formerly YD Archaeology Group)	Reps of local societies, agencies and universities actively involved in historic environment issues in the NP	4	5	2	Forum to discuss Historic environment issues, identify areas of concern and engender local support for initiatives. Provides mechanism for supply of HER info to NPA	4	0	4	Yes	Improved understanding and record. Wider awareness of work of NPA	C	Archaeology	Ongoing
37	C&P	AS	Member [Lancaster]	Yorkshire Dales LEADER Local Action Group	NYCC, RAY, NAONB, District Councils, YDMT, YF, private business & NGOs & other reps	5	3	5	Development and implementation of the Yorkshire Dales LEADER programme	12	4	16	Yes	Provides potential funding opportunities to communities to deliver National Park purposes	A	Sustainable Development	2013
38	C&P	TT	Officer	Yorkshire Dales Road Verge Project	YWT, YDMT, NYCC	6	4	1	Local project working with volunteers (inc. local residents) to improve management of road verges throughout the Dales.		0		Yes	Enhancement of important road verges (BAP habitat) across the Park	A	Biodiversity	Dec-10
39	C&P	TT	Officer	Yorkshire Peat Partnership	YWT, NE, EA, NAONB, NT, Yorkshire Water, Pennin Prospects, NYM	8	4	3	Multi-objective project to restore and secure beneficial management of significant areas of degraded blanket bog and other upland peat land across north and west Yorkshire.	2	0	2	Yes	Funding for: peatland restoration, improved water management, support for farmers and landowners, conservation of historic features etc	A	Farm Conservation	Mar-13
40	C&P	GG	Officer	Yorwoods Steering Group	FC, NYCC, NYMNP, YDMT, Rural Development Initiatives	4	2	4	Initiative to maintain, enhance and extend woodlands and to provide a sustainable multi-purpose resource which contributes to increased economic activity and a better environment principally in North Yorkshire	2	0	2	Yes	Funding for woodfuel projects and training. Business advice to forestry businesses. Support to farmers/landowners for woodland management and planting.	B	Trees & Woodlands	Mar-10
41	DC	ACM	Officer	Cumbria Planning Training Scheme	All planning authorities in Cumbria	3	1	3	Jointly commissioned training for professional planning staff	1	0	1	Yes	Economical & focussed training for CPD purposes	A	Development Control	Ongoing

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42	DC	PS	Member [Forward Planning Champion] & Officer	North Yorkshire Strategic Housing Board	North Yorkshire Local Authorities	0	0	5	Co-ordinates activities of North Yorkshire Housing/Planning Authorities to improve housing delivery in the sub-region	4	4	8	Yes	Affordable housing delivery	C	Planning Policy	ongoing
43	DC	DGP	Officer	Threshfield Quarry Partnership Board	Leeds University, CDC, Local PCs, YF, Arts Groups	0	0	3	Investigating possible use of allocated employment site (5ha) at Threshfield Quarry	4	0	4	Yes	Economic Development	C	Planning Policy	Ongoing
44	DC	DGP	Member [Butcher]	Swinden Quarry Trust	PCs, Tarmac, some individuals	4	4	1	To manage the investment of the trust fund for the long-term management of the site after the restoration of the quarry	2	2	4	Yes	YDNPA acts as the secretariat for the Trust. Section 106 agreement in place for the provision of funding for the management of the site once the quarry closes in 2020	A	Development Control	2020
45	DC	PS	Member [Weston]	Yorkshire & Humber Regional Planning Forum	All County, District, & other Authorities in region	3	2	3	Advises the Regional Assembly on regional spatial/land use matters and infrastructure topics. Key role in the preparation of Regional Planning Guidance. Considered an important body for the NPA to be involved in.	4	2	6	Yes	Influence on Regional planning, transport & economic policy	C	Planning Policy	Ongoing
46	EA	BW	Officer	Craven & Richmondshire Area Learning Partnerships	Schools, colleges, Youth & Community Service, Voluntary Organisations	2	4	3	Brings together all education organisations in areas to determine common agenda	4	0	4	W	Information, network, project opportunities	B, C	Outreach, Education	Ongoing
47	EA	FR	Officer	Dales Heritage Partnership	Craven DC, Richmondshire DC, YDNPA, YDMT	6	7	4	Promotes communication between those with an interest in Dales heritage and increases awareness of heritage projects within the area	5	0	5	Yes	Production of Dales Heritage Publication. Provides network of heritage specialists.	D	Cultural heritage	Ongoing
48	EA	BW	Officer	Friends of the Outdoors	Buckden House OEC, Ingleborough Hall OEC, Nell Bank OEC, Education Bradford, Bradford Youth Service	3	9	6	Promoting understanding to Bradford education groups	4	0	4	Yes	Improved understanding and enjoyment, information delivered to schoolchildren, raise profile of NPA	B, C	Outreach, Education	Ongoing
49	EA	NYMN PA	Officer	North Yorkshire Cultural Officers Group	NY Local Authorities, EH, NT, NYMNPA	3	5	2	When reorganised could influence initiatives at a strategic level. NYM attends on our	2	0	2	Yes via NYMNPA	Raises NPA profile at strategic level in relation to culture and heritage.	D	Sustainable Tourism	Ongoing
50	EA	AG / NYMN PA	Officer	North Yorkshire Cultural Partnership	All councils, private sector representatives, NPA	3	7	3	Promoting understanding to cultural officers of the special quality of the NP in relation to cultural heritage and the NPA remit for cultural heritage	3	0	3	Yes - shared with NYMNPA	Links, promotes & co-ordinates cultural activity and ensures strategic connection to other regional agendas	D	DCM (cultural heritage)	Ongoing

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51	EA	FR	Officer	Richmondshire Cultural Consortium	RDC, NYCC, YDNPA, Richmondshire Volunteer Association, Richmond Leisure Trust, AiR, Industry representatives	5	7	4	Promotes culture in YDNPA/RDC area & encourages participation in cultural activities	3	0	2	W	Links, promotes & co-ordinates cultural activity (arts, creative industries, sport, leisure & play, built & natural heritage, conservation & tourism) within YDNPA/RDC area	A-E	All	Ongoing
52	EA	BW	Officer	Y&H Education for Sustainable Development Forum	GOYH, Y&H GSA, Yorkshire Forward, Kiklees MDC, Bradford University	2	6	2	Promotion of NP and NPA in education regionally and nationally	5	0	5	Yes	Involvement of NPA in regional & national ESD agenda	C	Education	Ongoing
53	EA	JMB	Member [Promoting Understanding Champion]	Yorkshire Dales & Harrogate Tourism Partnership	YDNPA, Welcome to Yorkshire, County & District Councils	8	10	6	Integrated approach to co-ordinate and drive forward the development of the Yorkshire Dales as a quality, sustainable tourism destination whilst maximising the economic contribution of tourism for the benefit of the community and the environment. NPA represented on Exec Board (mbr & Officer) and Operational working group (Officers)	60	8	68	Yes	Influences bodies with a tourist remit with NP thereby influencing visitors. Outputs include website, holiday guide and other publications. Co-ordination of events listing for Yorkshire Dales impacts on duty	B	Sustainable Tourism	Ongoing
54	EA	JMB	Member [Blackie]	Yorkshire Tourism Council	LAs, YF, CoAg	3	6	4	To promote and develop tourism within the region	2	2	4	Yes	Strategic approach to development and marketing of tourism product throughout Yorkshire region	B	Sustainable Tourism	Ongoing
55	F&R	SRF	Member [Corporate Management Champion]	Electronic Government Group	Eng. NPAs	5	8	4	Critical for delivery of joint NPA projects, particularly the Joint Portal	10	10	20	Yes	Attainment of joint working projects	A	Web-based services	Ongoing
56	PM	KB	Officer	Active Craven	Craven DC, Craven College, H&C PC Trust, NYCC	0	5	5	Promotion and implementation of Craven Sport & Active Recreation Strategy	5	0	5	Yes	Involvement in achieving government targets for healthy living promotion of active recreation in Craven	B,D	Recreational Activities, Outreach, Access for All	Ongoing
57	PM	KB	Officer	Active Richmondshire	Richmondshire DC, Craven College, H&C PC Trust, NYCC	0	5	5	Promotion and implementation of Richmondshire+H26 Sport & Active Recreation Strategy	5	0	5	Yes	Involvement in achieving government targets for healthy living promotion of active recreation in Richmondshire	B,D	Recreational Activities, Outreach, Access for All	Ongoing
58	PM	JA	Member [Recreation Management Champion]	Cumbria Countryside Access	CCC, LDNPA, YDNPA, Carlisle City Council, LAF	2	5	0	partnership established by CCC - as part of their working with agencies who are delegated Highway Authority parts of Cumbria	10	4	14	yes	provides a consistent approach to rights of way management across Cumbria	A	Rights of Way [ROW]	Ongoing

	Dept		Represent-ative	Partnership	Partners	Contribution to achieving Purposes/duty			Description/Effectiveness for NPA and Nat Park	Costs (days per annum, FTE)			Involvement	Outcomes/ Benefits	NPA Priority	Programme	End date
						1st	2nd	Duty		Officer	Member	Total					
59	PM	KN	Member [Recreation Management Champion]	Go Dales	Sport England	2	10	4	engage with 8 to 25 year olds through a variety of outdoor adventurous activities. and introducing to the Yorkshire Dales National Park, leading to regular physical activity.	12	4	16	Yes	To achieve 1900 recreational activity days introducing young people to the national park.	B	Recreational Activities	2011
60	PM	PR	Member [Butcher]	Grassington Moor Management Association	PC, NYCC, Graziers, Bolton Abbey Estate	4	4	4	Duties under the Commons Act Section 9	3	1	4	Yes	Liaison with local community and land managers. Positive outcomes on both purposes. Reviews and Authority approval to continue	B, C	Archaeology, Communications	Ongoing
61	PM	SH	Officer	Joint Access Management Group	Parish Partnership in SW of Park	0	7	2	Statutory remit (from participating parish councils) to manage PROW and Access	1	0	1	W	Benefits to recreation and good local and PC contact	A, B	ROW	Ongoing
62	PM	KB	Member [Bingham Fenton and Champion for Recreation Management]	Pennine Bridleway Steering Group	NE, Members Steering Group	4	10	2	Management and development of a national trail	12	16	28	Yes	Conservation and access benefits on a national scale	E	Pennine Bridleway	Jun-07
56	PM	AH	Member [Recreation Management Champion]	Pennine Way Steering Group	NE	2	7	2	Management and continued development of a national trail	4	2	6	Yes	Promotion of National Trail & external funding opportunities for PROW	A	PROW	Ongoing
57	PM	AH	Member [Roberts]	Safer Craven Community Partnership (formerly Craven Crime Reduction Partnership Steering Group)	Police, CDC, Social Services, Primary Care Trust	2	2	2	A Government initiative. A duty placed on all authorities to seek to reduce crime and disorder in their areas	2	4	6	W	Assisting in our duty to seek to foster etc and able to raise specific issues which effect NP	A,D	ROW, Car Parks	Ongoing
58	PM	SH	Member [Recreation Management Champion]	Three Peaks Project	Potential for various partners to become involved	2	8	3	NPA initiative to create a long-term sustainable project for the 3 Peaks area incorporating a number of initiatives. Promoting understanding of the area	10	3	13	Yes	Seeking to secure the long term maintenance of the PROW network in the 3 Peaks area	A	PROW	2012 (ongoing)
59	PM	KB	Officer	Transforming Outdoor Yorkshire	NYCC, NY District Councils, Yorkshire Culture, YF, NY Sport, Craven College, Tourism Partnerships, YTB, NYMNP, FC, YNPU.	0	5	5	To make North Yorkshire the regions capital of outdoor adventure. Utilising the outstanding landscape offer and building on the already nationally recognised facilities.	10	0	10	Yes	Membership means that YDNPA can influence discussion and outcomes to ensure these are consistent with National Park purposes	B	Sustainable Tourism, Recreational Activities	Ongoing

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60	PM	JA	Officer	YDMT	YDNPA / YDMT	8	8	4	To Promote & secure resources for environmental projects.	8	0	8	Yes	Environmental, Recreational, Local Community, enhancement across the area.	B	YDMT	Ongoing
61	PM	RB	Member [Butcher, Colley & Recreation Management Champion]	Yorkshire Dales Access Forum	Park users and landowners	8	8	1	Statutory partnership to advise the authority on access and recreation provision and management	20	4	24	Yes	User and landowner involvement in recreation and access management	B	Recreation activities	Ongoing
62	PM	JA	Member [Recreation Management Champion]	Yorkshire Dales Green Lanes Advisory Group	NYCC, CCC, LARA, TRF, NYTMAG, CLA, GLA, RA, individuals	4	6	2	Yorkshire Dales specific group looking at options for management of individual green lanes in the National Park .	20	4	24	Yes	Provides users an opportunity to give 'advice' on green lane management before the matter is considered by members	A	ROW	Ongoing
63	PM	AR	Officer	Yorkshire Dales Sustainable Travel Partnership	YDNPA, NYCC, LCC, METRO, Northern Rail, YDTUG, YDS	0	5	4	To bring together public transport providers to co-ordinate provision.	5	0	5	Yes	Development & promotion of sustainable travel options for and within the Dales.	B,E	ST, Outreach, Public Transport	Ongoing
64	Sec	DB	Member [Chairman]	Association of National Park Authorities (ANPA)	All NPAs in UK Defra/CNP officers in attendance	3	3	2	A body that promotes the value and wellbeing of National Parks in the UK.	4	3	7	Yes	Influencing Government at a UK level. Sharing of expertise and Best Practice	A-E	All	Ongoing
65	Sec	DB	Member [Petyt]	Campaign for National Parks	All NPAs, YHA, 40 other organisations covering a wide range of interests	7	7	2	Provides a corporate/voluntary sector voice on Nat Park matters and acts as an umbrella organisation for a range of national bodies interested in nat parks. Powerful lobbying body.	1	4	5	Yes	Represents nat parks, acts as a conduit and effectively lobbies Govt and develops good relationships with key organisations	A-E	All	Ongoing
66	Sec	DB	Officer	Craven Local Strategic Partnership (inc Public Sector Management Group, Steering Groups and Priority Action Teams)	Local authorities /Organisations/bodies working in Craven DC area	2	2	4	Statutory group, which is tasked with improving the quality of life for its residents through the achievement of sustainable development	8	0	8	Yes	Increased understanding, awareness and ability to influence decisions in south of Park	A-E	All	Ongoing
67	Sec	DB	Member [Chairman]	English National Park Authorities Association [ENPAA]	9 English NPOs + Chairmen, South Downs, Defra/CNP officers in attendance	9	9	4	Political grouping of English Chairs discussing and influencing NP policy nationally	12	6	18	Yes	Determines wider English NPA policy. Major source of influence on Govt	A-E	All	Ongoing

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					1st	2nd	Duty		Officer	Member	Total						Y/W
68	Sec	DB & RFW	Officer	Historic Environment Group	All UK NPAs and agencies	6	1	1	Historic Environment of the National Parks of England Scotland and Wales	6	0	6	Yes	Sharing of good practice and promotion of cultural heritage responsibilities	B, C	Archaeology, Building Conservation	Ongoing
69	Sec	DB, GS & SAA	Officer	Joint Improvement Group [JIG]	All UK NPAs, Defra, ENPAA & ANPA	7	7	3	Established following NPAPA recommendation to identify and shape Best Value	30	0	30	Yes	Will establish new NPAPA & Pls. Sharing of best practice across NPAs	A-E	All	Ongoing
70	Sec	DB	Officer	Leeds Metropolitan University	Leeds Metropolitan University	1	4	3	Partnership examining possible collaboration on a range of NPA responsibilities ie Recreation, Tourism, Planning & Governance.	2	0	2	Yes	Access to databases, libraries, facilities & expertise.	A-E	All	Ongoing
71	Sec	DB	Member [Chairman with Deputy to act as sub]	LGNYE Economy & Skills Board (formerly York & North Yorkshire Development Board)	Sub Regional Partners	Not yet known	Not yet known	Not yet known	To increase investment, achieve competitive business and economic regeneration in the county.	1	4	5	Yes	protects/enhances NPA position- Leading sub regional Board responsible for economic issues.	A-E	All	Ongoing
72	Sec	PS	Member [MC for Forward Planning with Chairman as sub]	LGNYE Housing Board	Body responsible for housing provision in the sub region	Not yet known	Not yet known	Not yet known	Allows NPA to contribute to housing development in the sub region	2	4	6	Y	Leading sub regional body responsible for housing issues.	C	Planning Policy	Ongoing
73	Sec	PS	Member [MC for Planning with Chairman as sub]	LGNYE Planning Board	Sub Regional Local Government Partners	Not yet known	Not yet known	Not yet known	Allows NPA to influence region on planning matters	2	4	6	Y	Leading sub regional body responsible for spatial planning	C	Planning Policy	Ongoing
74	Sec	AR	Member [MC for Recreational Mgmt with Chairman as sub]	LGNYE Transport Board	Sub Regional Local Government Partners	Not yet known	Not yet known	Not yet known	To ensure a coherent approach to transport as adopted for North Yorkshire & York	2	4	6	Yes at member level, No at officer	Leading sub regional body responsible for transport issues.	E	Public Transport and Traffic Management	Ongoing
75	Sec	DB	Member [Chairman with Deputy to act as sub]	Local Government North Yorkshire and York [LGNYE] Leaders' Board	Sub Regional Local Government Partners	Not yet known	Not yet known	Not yet known	Sub Regional Strategic Body responsible for interface with region	4	4	8	Y	Powerful collection of Local Authority Leaders who determine policy at sub regional level.	A-E	All	Ongoing
76	Sec	DB	Chairman with Deputy to act as sub.	Local Government Yorkshire & Humber [LGYH] (formerly Yorkshire & Humber Assembly)	All local authorities, NPAs, Police & Fire Authorities in the region.	2	2	5	Has a role in connection with the Integrated Regional Strategy and nomination of the Leaders' Board, and is also an Employers Association.	2	4	6	Yes	Leading local government organisation for the region	A-E	All	Ongoing

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77	Sec	DB	Officer	National Park Officers' Group (England)	All NPOs in England	9	9	4	Develops all corporate policy for ENPAA	16	0	16	Yes	Development of NP policy. Sharing of Best Practice	A-E	All	Ongoing
78	Sec	DB	Officer	National Park Officers' Group (UK)	All NPOs in UK and Defra	4	4	2	A group which promotes Nat Parks in the UK and identify areas of joint working/good practice	3	0	3	Yes	Development of NP policy. Sharing of Best Practice	A-E	All	Ongoing
79	Sec	DB	Member [Chairman] & Officer	North Yorkshire Strategic Partnership	NYCC, DCs, YF, Police, Fire, Health authorities etc	2	1	4	Manages LAA process. Determining content and progress.	5	2	7	Yes	Establish, maintain and review the policy framework for the work of NYSP and set priorities of the LAA.	A-E	All	Ongoing
80	Sec	DB	Officer	Richmondshire Local Strategic Partnership (LSP)	NYCC, North Yorks Police, MoD, Hambleton & Richmondshire PCT, RDC	2	2	4	Statutory group, which is tasked with improving the quality of life for its residents through the achievement of sustainable development	6	0	6	Yes	Increased understanding, awareness and ability to influence decisions in North of Park	A-E	All	Ongoing
81	Sec	MIT	Member [Lis with Dalton as sub]	South Lakeland Local Strategic Partnership	Local authorities/organisations/bodies working in the South Lakeland area	2	2	4	Strategic body responsible for providing framework for, and orchestrating co-ordinated action to bring about, social and economic well-being in area.	0	5	5	W	Increased understanding, awareness and ability to influence decisions in west of Park	A-E	All	Ongoing