

YORKSHIRE DALES NATIONAL PARK AUTHORITY

28 November 2006

NATIONAL PARK AUTHORITY PRIORITIES 2007/08Purpose of report

To inform members of the work carried out to date as part of the fundamental review of the Authority's priorities, and to seek approval for the Authority's priorities for 2007/08.

Strategic Planning Framework

The information and recommendation(s) contained in this report are consistent with the Authority's statutory purposes and its approved strategic planning framework:

- **Best Value Performance Plan**

Strengthen the planning and management of the Authority's business:

- a) review the priority-setting process to consider how it could more clearly incorporate day-to-day activities and 'added value'; and
- b) use the revised process to reconsider the Authority's priorities for 2007/08.

Background

Last year's 'peer review' — part of the National Park Authority Performance Assessment (NPAPA) process — praised the work the Authority had done to establish priorities, and the way in which they had been used to drive our work and the allocation of resources.

The Authority first set out its 'priorities' in September 2003. This followed a detailed evaluation of all the main areas of the Authority's work (the 'programmes') using a model developed by a Member/officer working group. The model assessed each programme against a range of criteria including not only the two national park purposes but also wider factors such as socio-economic benefits, stakeholder support and contribution to the work of other bodies. The results of this evaluation were then taken into account by Members in setting the Authority's priorities.

Each year since 2003, the Authority has carried out a 'light touch' review of its priorities, giving Members an opportunity to take account of any significant changes or developments. For the last two years, the priorities have remained unchanged (see **Annex A**). As a result, the Authority has been able to make a sustained commitment (in terms of both money and staff) to certain areas of its work, while other areas have been cut back or maintained at lower levels. Some examples of the direct impact that this has had on particular programmes are set out in **Annex B**.

In setting the priorities for 2006/07 (done in July 2005), Members agreed that a “more fundamental review of priorities” should be carried out this year. This could then take account of the review of the National Park Management Plan and any recommendations from the NPAPA process. Members will recall that, in the event, the latter concluded that improvements could be made to the priority setting process, and the way in which staff were involved in it. This report sets out the work done as part of the fundamental review of priorities.

The priority-setting process

The original priority-setting process involved two main stages:

- All the Authority’s ‘programmes’ of work were initially assessed by officers - using an evaluation system devised by a Member/Officer working group;
- The results of the initial evaluation were presented to Members, who then used them to inform their decision on what the Authority’s priorities should be.

In May this year, a short consultation paper was produced asking all staff for their views about the current process, and ideas for improving it. In the light of the responses, the Member-Officer working group was re-established in July to consider what, if any, changes to make to the priority-setting process. The Group was made up of the Chairman, Deputy Chairman, Chair of the Audit & Review Committee, Chair of the Finance & Resources Committee, the Chief Executive and the Head of Conservation and Policy. It concluded that the Authority should:

- continue to use ‘programmes’ as the basis for prioritising its work **but** that these should be amended where necessary to make them more consistent, reflect day-to-day work as well as project work, and to reflect changes/lessons learnt since 2003;
- re-use the existing evaluation system to provide an initial assessment of each programme **but** increase the weighting attached to the two statutory purposes.

The Re-Evaluation Process

Following the meeting of the Member-Officer Working Group, the Senior Management Team revised the list of programmes to:

- try to make the programmes more consistent (i.e. to focus on ‘themes’ of activity rather than specific projects);
- remove programmes that were no longer relevant;
- add new programmes that the Authority might want to consider as a result of proposals in the updated National Park Management Plan.

The revised list of programmes, highlighting the changes made, is at **Annex C**. A brief explanation of the range of work covered by each of the revised programmes is given in **Annex D**.

Each of the programmes was then assessed using the revised evaluation system agreed by the Member-Officer Working Group (**Annex E**). In most cases, an initial evaluation (and the collection of data) was carried out by the staff responsible for the delivery of each programme. The results of all these evaluations were then considered together by the Senior Management Team to ensure consistency.

Annex F shows the final outcome of that evaluation, with the programmes listed in order from the programme that scored highest ('Rights of way') at the top through to the one that scored lowest ('Toilets') at the bottom. Programmes that scored the same are shown on the same line.

Determining the Authority's priorities

The evaluation process is intended to give an indication of the relative contribution made by different types of activity. As such, the results produced are neither wholly scientific nor infallible. While it takes account of a range of factors, it does not attempt to factor in the 'political' dimension that Members could and should bring to any consideration of priorities. Rather, Members should use the results to inform their consideration of whether the Authority should change its current priorities.

The results of the evaluation were considered by Members at the Policy Development Forum (PDF) meeting on 19 October. Members split into two groups to consider the programmes in detail. There was then a wide-ranging debate as to what the priorities for the National Park Authority should be. There were many programmes on which there was general consensus amongst Members as to their relative priority, as well as some on which Members had widely diverging views. However, Members were able to reach a consensus, and the outcome of the debate is set out in **Annex G**. Members who were at the PDF should note that the 'Dales Access Forum' has now been incorporated into 'Recreational Activities' rather than being a programme in its own right. This leaves 40 programmes with eight in each category.

Presentation of the outcome of the priorities review

At the Policy Development Forum, Members also asked officers to consider the way in which the Authority's priorities are presented to both internal and external audiences. While largely positive in effect, the current approach (5 categories A-E) has caused some difficulties. In particular:

- Impact on the morale of staff working on programmes categorised as 'D' or 'E.' While the Authority has tried to make it clear that such programmes are only relatively less important – not unimportant – that subtlety can easily be lost;
- Impact on external audiences. Again the above subtlety tends to get lost, as does the fact that these are priorities for the Authority's own resources (and so do not necessarily reflect their overall importance for the Park). The result is that programmes in category E are (wrongly) seen to be unimportant to the Authority. Ironically, this has the result of making it more difficult to develop partnerships with

other bodies, or secure external funding, for the very programmes for which the Authority most wants to work through partnerships and external funding.

- While the 5 groups show the relative importance attached to each programme, it is not immediately apparent what being in each group actually means.
- The current system of listing all the Authority's programmes under the heading 'Our current priorities' creates some language difficulties. This is evidenced by the way that people often talk about the Authority's 'priorities' (when what they mean is the Authority's 'programmes'). In normal English usage, 'priorities' are the things that are most important (in this case, the programmes in category 'A').

It is not suggested that the Authority should change its approach to setting the priorities. However, Members may like to translate *the results* into something that would be both more meaningful to external audiences. One option would be to present the final results in three categories, as follows:

- 1) Priority programmes (the 'A's)
- 2) Programmes where we will maintain a good level of service levels and/or make steady improvements (the 'B's and 'C's)
- 3) Programmes where progress will be limited and/or dependent on external funding (the 'D's and 'E's)

This maintains the rigour of showing where *all* the programmes fit but has several benefits over the existing system:

- It does not imply that programmes in 'D' or 'E' are unimportant, and makes clear that these are the areas where we do want to work with/through others;
- The 'priorities' would actually be priorities (in the normal meaning of the word);
- It is simpler and there is a meaningful distinction between the different groups.

Next steps

The final priorities agreed by the Authority will be used by the Finance and Resources Committee to recommend a budget for 2007/08 and, in doing so, to identify, any changes to the Authority's current objectives. In turn, this will determine the actions to be included in the Authority's Best Value Performance Plan (which will, as usual, be reported to Members in March 2007).

Conclusions

The Authority's approach to setting priorities has been widely recognised as good practice, and has made a tangible difference to the way in which the Authority is delivering its services. Setting new priorities — taking account of the fundamental re-evaluation of all the Authority's programmes — will build on the progress made and provide a clear direction for the future work of the Authority. In doing so, it would be helpful if the presentation of the priorities could be made more meaningful to external audiences.

RECOMMENDATION

That Members:

- a) note the work carried out to date as part of the fundamental review of the Authority's priorities;
- b) approve the Authority's priorities for 2007/08, as the basis for preparing the Authority's budget and Best Value Performance Plan;
- c) agree a revised approach to the presentation of the priorities to make it clearer to external audiences;
- d) agree that the priorities should be subject to 'light touch' reviews in 2008/09 and 2009/10.

GARY SMITH
HEAD OF CONSERVATION AND POLICY

14 November 2007

CURRENT NPA PRIORITIES

| | | |
|----------|--|--|
| A | Biodiversity Enforcement Limestone Country Project Sustainable Development Fund | Development Control Farm Conservation Rights of Way Web-based Services |
| B | Archaeology CROW Act implementation Outreach Trees and Woodlands | Barns and Walls Dales Volunteers Sustainable Tourism Support Yorkshire Dales Millennium Trust |
| C | Area Actions Definitive Map Landscape Policy & Advice National Park Centres | Building Conservation Interpretation Local Plans Park Information Points |
| D | 'Access for all' Dales Countryside Museum National Park Management Plan State of the Park | Car Parks Education Publications Toilets |
| E | Cycling Pennine Bridleway Retail Traffic Management | Dales Apprenticeship Scheme Public Transport Sites and Monuments Record |

IMPACT OF THE PRIORITIES OVER THE LAST 3 YEARS

High priority programmes

- ***Rights of Way (A)***
The Authority has continued to devote a high level of resources (both staff and money) to rights of way. This has led to big improvements in condition (now over 80% 'easy to use' compared to 60% in 2002/03).
- ***Farm Conservation (A)***
The Authority has increased its staff complement from 2 to 3 fte to provide an enhanced service to farmers wishing to enter agri-environment schemes. The amount of land in such agreements has increased by over 20,000 ha.
- ***Enforcement (A)***
The Authority appointed two part-time enforcement officers to assist the existing enforcement officer, with increased involvement of the Deputy Head of Planning. As a result, enforcement activity has increased substantially.
- ***Outreach (B)***
Since this programme was established in 2004, the Authority has developed an 'Outreach and Education' Team with approximately 2.5 full time equivalents. Mainly concentrating on nationally recognised under represented groups – ethnic minorities, urban, disabled and youth — we have run or supported several high-profile projects ('Beyond the Boundary' cricket project; MOSAIC etc).

Lower priority programmes

- ***Dales Countryside Museum (D)***
Funding for DCM has remained static. DCM has diversified its activities more into 'Outreach' to focus on the Authority's higher priorities. In addition, efforts have been made to investigate new opportunities to bring in external funding for cultural heritage projects, and to increase the 'profitability' of the services provided.
- ***National Park Management Plan (D)***
The Authority adopted a more 'low key' approach to updating the current plan than had been the case with the original. The process has also taken considerably longer (around 18 months) than would otherwise have been the case.
- ***Pennine Bridleway (E)***
This work programme is funded 100% by the Countryside Agency (now Natural England). Despite its low priority, it has therefore continued to be heavily resourced – now with two FTEs.
- ***Historic Environment Record (E)***
Access to parts of the HER was improved through the 'Out of Oblivion' project – with 95% of the funding coming from the Heritage Lottery Fund. However, almost no progress has been made since then in resolving the huge backlog of paper records, nor in converting material into an electronic format.

Current Programmes

`ACCESS FOR ALL`
 ARCHAEOLOGY
 AREA ACTIONS (Deleted)
 BARNs AND WALLS (moved into Building Conservation)
 BIODIVERSITY

 BUILDING CONSERVATION
 CAR PARKS
 CROW ACT IMPLEMENTATION
 CYCLING
 DALES APPRENTICESHIP SCHEME
 DALES COUNTRYSIDE MUSEUM
 DALES VOLUNTEERS (renamed)
 DEFINITIVE MAP
 DEVELOPMENT CONTROL
 EDUCATION
 ENFORCEMENT

 FARM CONSERVATION

 INTERPRETATION and PUBLICATIONS
 LANDSCAPE POLICY AND ADVICE
 'LIMESTONE COUNTRY' PROJECT
 LOCAL PLANS
 NATIONAL PARK CENTRES
 NATIONAL PARK MANAGEMENT PLAN
 OUTREACH
 PARK INFORMATION POINTS
 PENNINE BRIDLEWAY
 PUBLIC TRANSPORT
 RETAIL
 RIGHTS OF WAY
 SITES AND MONUMENTS RECORD (renamed)
 STATE OF THE PARK REPORT
 SUSTAINABLE DEVELOPMENT FUND
 SUSTAINABLE TOURISM SUPPORT
 TOILETS
 TRAFFIC MANAGEMENT
 TREES AND WOODLANDS
 WEB-BASED SERVICES

Revised Programmes

`ACCESS FOR ALL`
 ARCHAEOLOGY

 BIODIVERSITY
 BRANDING (new)
 BUILDING CONSERVATION
 CAR PARKS
 OPEN ACCESS
 RECREATIONAL ACTIVITIES
 COUNTRYSIDE SKILLS AND TRAINING
 CULTURAL HERITAGE
 VOLUNTEERS
 DEFINITIVE MAP
 DEVELOPMENT CONTROL
 EDUCATION
 ENFORCEMENT
 EVENTS (formerly in Interpretation)
 FARM CONSERVATION
 GEODIVERSITY (new)
 GREEN LANES (formerly in Rights of Way)
 COMMUNICATIONS
 LANDSCAPE POLICY AND ADVICE
 'LIMESTONE COUNTRY' PROJECT
 PLANNING POLICY
 NATIONAL PARK CENTRES
 NATIONAL PARK MANAGEMENT PLAN
 OUTREACH
 PARK INFORMATION POINTS
 PENNINE BRIDLEWAY
 PUBLIC TRANSPORT
 RETAIL
 RIGHTS OF WAY
 HISTORIC ENVIRONMENT RECORD
 STATE OF THE PARK
 SUSTAINABLE DEVELOPMENT FUND
 SUSTAINABLE TOURISM
 TOILETS
 TRAFFIC MANAGEMENT
 TREES AND WOODLANDS
 WEB-BASED SERVICES

YORKSHIRE DALES MILLENNIUM TRUST

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PROGRAMME DESCRIPTIONS

`ACCESS FOR ALL`

- Works to the surfaces of rights of way and the provision of more easily accessible stiles and gates etc;
- Improve other recreation opportunities for disabled people;
- Information about accessibility in the National Park.

ARCHAEOLOGY

- Action to preserve historic buildings and structures that are neglected because they are of no economic value or have uncertain ownership;
- Research to improve knowledge of the historic environment, and help local people and visitors to realise and appreciate its value and interest (e.g. archaeology day school);
- Monitor the condition of the NP's most important historic sites and features;
- Respond to wide range of statutory and non-statutory consultations.

BIODIVERSITY

- Produce, co-ordinate and monitor the Biodiversity Action Plan;
- Implement Habitat and Species Action Plans;
- Rolling programme of habitat surveys across the Park;
- Species monitoring and research projects;
- Support for 'Hay Time' project to restore degraded hay meadows;
- Develop community/volunteer involvement in Local Nature Reserves.

'BRANDING'

- Develop a strong and consistent 'brand' for the National Park to support Park purposes, including integration of 'Britain's Breathing Spaces' and YTB brand research;
- Promotional activity to showcase different facets of the Park so as to change perceptions about the National Park amongst target audiences;
- Develop opportunities to support local products (e.g. 'Limestone Country' beef) that make a strong contribution to national park purposes.

BUILDING CONSERVATION

- Advise on significant applications for Listed Building consent;
- Action to conserve Listed Buildings that are 'at risk';
- Raise awareness of built heritage, and help local people and visitors to realise and appreciate its value and interest;
- Monitor the condition of the NP's listed buildings and other important built features;

- Appraise, designate and produce management plans for Conservation Areas;
- Provide detailed advice and assistance to the Rural Development Service, YDMT and others on applications for funding for works to restore traditional field barns.

CAR PARKS

- Ticket machine provision, management and cash collection;
- Rates;
- Repair and maintenance works.

COMMUNICATIONS

- Provide interpretative materials at important sites throughout the National Park and in National Park Centres;
- Facilitate and support the production of high quality interpretation by other organisations and individuals;
- Produce and distribute a range of publications that inform audiences and promote understanding of the National Park;
- Attend a range of shows and exhibitions in and beyond the National Park.

COUNTRYSIDE SKILLS AND TRAINING

- Support for initiatives that develop traditional rural skills;
- Provide practical apprenticeship placements within the Authority's Ranger Service.

CULTURAL HERITAGE

- Run the Dales Countryside Museum and manage the collection of cultural heritage artefacts;
- Develop and enhance the cultural heritage and traditions within the National Park;
- Enhance the opportunities for both visitors and local communities to understand and enjoy the arts, folklore, music and traditions of the National Park.

DEFINITIVE MAP

- Make Modification Orders to change the Definitive Map;
- Divert footpaths or bridleways, and enter into creation agreement and orders where appropriate;
- Temporary closures of rights of way (e.g. for health and safety reasons);
- Keep a public register of RoW modification and path order applications;
- Digitise the current 3 Definitive Maps to create a single digital Definitive Map for the Park.

DEVELOPMENT CONTROL

- Pre-application advice and assistance to the public;
- Dealing with all planning applications and appeals;
- Land Charge Searches;
- Advise, guide and monitor the development of mineral working and quarries;
- Commenting on major applications for development close to the Park.

EDUCATION

- Provide a range of education programmes and resources;
- Contribute to the sustainable development education agenda regionally and nationally.

ENFORCEMENT

- Monitor development and investigate complaints to ensure compliance with planning control.

EVENTS

- Organise an annual programme of events (e.g. guided walks) for the public.

FARM CONSERVATION

- Fund remaining Farm Conservation Management Agreements;
- Prepare Farm Environment Plans for farmers wishing to enter Environmental Stewardship Scheme;
- Provide a range of environmental advice/assistance to farm businesses;
- Advise and support DEFRA in the delivery of national agri-environment schemes;

GEODIVERSITY

- Raise awareness of the geodiversity of the Park;
- Develop a local geodiversity action plan.
- Carry out works to protect and enhance nationally and regionally important sites.

GREEN LANES

- Gathering evidence and the making of Traffic Regulation Orders;
- Physical works to specific routes, as part of the management of those routes;
- Liaison through the Yorkshire Dales green lane advisory group;
- Information and advice to clarify users' responsibilities (e.g. signing and NERC Act).

HISTORIC ENVIRONMENT RECORD

- Provide public access to information on the historic environment of the Park;
- Transfer existing paper records into an electronic format.

LANDSCAPE POLICY AND ADVICE

- Prepare a Landscape Character Strategy for the National Park;
- Promote the Authority's Landscape Character Assessment;
- Provide advice on specific projects and applications (e.g. for agri-environment schemes, planning applications etc).

'LIMESTONE COUNTRY' PROJECT

- Fund the establishment of herds of traditional hardy cattle, and associated infrastructure;
- Provide advice and assistance to farmers in the scheme;
- Carry out environmental enhancements (rabbit/bracken control);
- Research on environmental and economic impacts of the project;
- Assist development of 'Limestone Country Beef' brand and marketing.

NATIONAL PARK CENTRES

- Provide tourist information, retail services, advice and information on the National Park;
- Promote local services;
- Contribute to the running costs of 'partnership centres';
- Rates, maintenance etc for buildings.

NATIONAL PARK MANAGEMENT PLAN

- Develop, monitor and review progress in implementing the National Park Management Plan;
- Production of National Park Management Plan.

OPEN ACCESS

- Determine applications for restrictions and exclusions to 'open access' areas;
- Positive visitor management in relation to nature conservation, land management and wardening;
- Physical works to enhance access to, and within, 'open access' areas.

OUTREACH

- Initiatives to engage with new audiences, notably minority ethnic communities (e.g. 'Mosaic partnership' and 'Beyond the Boundary')
- Programme of outreach activities targeted on specific groups;
- Activity to increase awareness of the Park amongst residents of surrounding urban areas.

PARK INFORMATION POINTS

- Maintain network of Information Points inside and beyond the National Park boundary.

PENNINE BRIDLEWAY

- Programme of works to implement the new national trail through the Park.

PLANNING POLICY

- Prepare and review the Local Development Framework;
- Represent the Authority's interests in shaping Regional planning policy;
- Facilitate the delivery of affordable housing.

PUBLIC TRANSPORT

- Provision of innovative public transport services;
- Liaison with providers and users through the Sustainable Travel partnership;
- Provision of public transport and tourism information for users.

RECREATIONAL ACTIVITIES

- Promoting responsible use through specific information 'campaigns' for different activities, and liaison with local communities, clubs, and user groups;
- Monitoring and auditing activities: to manage their impact and safeguard the National Park;
- Providing encouragement to visitors and residents to get more 'active' in the ways they enjoy the National Park (e.g. cycling);
- Increasing opportunities for any activities based on the special qualities of the Park and where there is a recognised need (e.g. canoeing);
- Large scale events (e.g. 'Three Peaks', cyclo-cross, fell races and sponsored walks).
- Provide the secretariat for the Yorkshire Dales Access Forum, which advises the Authority, and others, on access and recreation issues;

RETAIL

- Market, sell and wholesale to local retail outlets a range of products, including appropriate local products, which promote the National Park and local skills.

RIGHTS OF WAY

- Works to maintain and enhance rights of way, including provision of stiles, signs, and gates; surfacing, drainage, revetments, stone pitching;
- Bridges; construction, maintenance and structural surveys;
- Liaison with landowners, parish councils, and users groups on rights of way matters;
- Removal of physical obstructions.

STATE OF THE PARK

- Programme of surveys to monitor progress on the aims and objectives set out in the National Park Management Plan;
- Co-ordinate and produce the 'State of the Park Report';
- Analysing and distributing data from other bodies (e.g. 2001 Census).

SUSTAINABLE DEVELOPMENT FUND

- Funding to support projects that contribute to the environmental, social and economic well-being of the Dales.

SUSTAINABLE TOURISM

- Work through the Yorkshire Dales and Harrogate Tourism Partnership to promote appropriate tourism and tourism services;
- Assist in the implementation of the Tourism Partnership's Action plan and the development of tourist markets for local products;
- Encourage public support for local businesses, products and services that contribute to sustainable development.

TOILETS

- Maintain and clean public conveniences.

TRAFFIC MANAGEMENT

- Contribute to Local Transport Plan development and implementation;
- Influence the design and signage of traffic management schemes and traffic flow through and within the Park by responding to consultations and traffic management strategies.

TREES AND WOODLANDS

- Fund existing woodland management agreements;
- Develop, facilitate and fund new planting and management schemes (working with Forestry Commission, YDMT and others);
- Support woodland management, training and product initiatives through Yorwoods;
- Protect important amenity trees and hedgerows;
- Manage the Authority's own trees and woodlands;
- Research and surveys to inform conservation activity.

VOLUNTEERS

- Promote and manage volunteering opportunities with the Authority;
- Training, conferences, travel expenses, and clothing for core 'Dales Volunteers';
- Work placements.

WEB-BASED SERVICES

- Maintain and develop the range of information provided through the Authority's website;
- Develop the range of Authority services to the public that can be provided electronically through the website, including through Geographical Information Services.

YORKSHIRE DALES MILLENNIUM TRUST

- Support for the running costs of the Yorkshire Dales Millennium Trust;
- Identifying and developing funding opportunities and projects.

REVISED EVALUATION SYSTEM

| CRITERIA | SCORE | out of | |
|--|----------------------|--------|--|
| 1. Contribution to 1 st purpose | <input type="text"/> | 15 | 0 = no contribution 15 = significant contribution |
| 2. Contribution to 2 nd purpose | <input type="text"/> | 15 | 0 = no contribution 15 = significant contribution |
| 3. Contribution to socio-economic duty | <input type="text"/> | 5 | 0 = no contribution 5 = significant contribution |
| 4. Contribution to national, regional and local priorities | <input type="text"/> | 6 | DEFRA funding bid priority for NPAs (1 point); Government/statutory agency priority or target (1) Regional strategy or target (up to 2) Community Strategy priority or target (2) |
| 5. Level of stakeholder support | <input type="text"/> | 5 | Score 1 point each for clear evidence of support from, or direct involvement of: Relevant statutory agencies (EN or CA or EH or EA) Regional Development Agency or GoYH District or County Council Local community (on balance) Interest groups (on balance) |
| 6. Contribution to other initiatives that support NP purposes. | <input type="text"/> | 5 | 0 = no direct contribution to any other initiative 5 = significant contribution to a range of other initiatives |
| 7. Impact on public perception of the Park | <input type="text"/> | 3 | 0 = negative impact 2= some positive impact 1 = neutral 3 = significant positive impact |
| 8. 'Added value' | <input type="text"/> | 4 | Score 1 point for each of the following: Potential to generate significant external funding (£50k+ pa) Delivered through a partnership Delivers significant additional benefits beyond the primary purpose of the programme Does not duplicate work being done by others |
| 9. Value for money | <input type="text"/> | 2 | 0 = not good value for money 1 = good value for money 2 = excellent value for money |
| Total | <input type="text"/> | 60 | |

RESULTS OF RE-EVALUATION

1. Rights of Way
2. 'Limestone Country' Project
3. Biodiversity
4. Sustainable Development Fund
5. Yorkshire Dales Millennium Trust
6. Farm Conservation
7. Recreational Activities
- 8= Sustainable Tourism; Web-based Services
- 10= Building Conservation; Cultural Heritage; Development Control
- 13= Green Lanes; Planning Policy
- 15= Archaeology; National Park Centres; Outreach
- 18= Communications; Volunteers
- 20= Trees and Woodlands; Education;
- 22= Historic Environment Record; Pennine Bridleway
- 24= Public Transport; Geodiversity; Branding; Retail
28. National Park Management Plan
- 29= 'Access for All'; Car Parks; Park Information Points
32. Events
- 33= Countryside Skills and Training; Enforcement; Landscape Policy and Advice
- 36 Open Access
- 37= State of the Park; Traffic Management
39. Definitive Map
40. Toilets

RECOMMENDED PRIORITIES FOR 2007/08

| | | |
|----------|---|--|
| A | Biodiversity Green Lanes Limestone Country Project Sustainable Development Fund | Development Control Farm Conservation Rights of Way Web-based Services |
| B | Archaeology Recreational Activities Outreach Trees and Woodlands | Enforcement Volunteers Sustainable Tourism Support Yorkshire Dales Millennium Trust |
| C | Education Definitive Map Countryside Skills and Training Toilets | Building Conservation State of the Park Communications Planning Policy |
| D | 'Access for all' Cultural Heritage Landscape Policy and Advice Historic Environment Record | Park Information Points Geodiversity National Park Centres Open Access |
| E | Car Parks Pennine Bridleway Retail National Park Management Plan | Branding Public Transport Traffic Management Events |